



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 3 Application

Application Information

This Cognito platform is the submission portal for the Cal ICH HHAP-3 Application. You will be required to upload a full copy of the HHAP-3 Data Tables Template *and* enter information into the portal from specific parts of the HHAP-3 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-3 resources prior to beginning this application:

- [HHAP-3 Notice of Funding Availability \(NOFA\)](#)
- [HHAP-3 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-3 Data Tables Template](#)

Application Submission for HHAP-3 Funding

Using the [HHAP-3 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see *How to Navigate this Form*) to submit a complete application for HHAP-3 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this Cognito form will be considered the official responses to the required narrative questions.
4. **Part IV: HHAP-3 Funding Plans:** the information required in this section will be provided in Tables

6, 7 (as applicable), and 8 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.

5. **Evidence of meeting the requirement to agendize the information in Parts I and II at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **five sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-3 Data Tables Template as an Excel file, (2) evidence of meeting the requirement to agendize the local homelessness action plan and outcome goals at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-3 Data Tables Template.
- **Narrative Responses:** In this section, enter your responses from Part III of the HHAP-3 Local Homelessness Action Plan & Application Template.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-3 NOFA and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-3 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Joint

This application represents the joint application for HHAP-3 funding on behalf of the following eligible applicant jurisdictions:

Joint Applicants Selection

Eligible Jurisdiction 1

Eligible Applicant Name

Fresno County

Eligible Jurisdiction 2

Eligible Applicant Name

CA-514 Fresno City & County/Madera County CoC

Click + Add Eligible Jurisdiction above to add additional joint applicants as needed.

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

County of Fresno

Contact Person

Laura Moreno

Title

Program Manager

Contact Person Phone Number

(559) 600-2335

Contact Person Email

lhaga@fresnocountyca.gov

Document Upload

Upload the completed [HHAP-3 Data Tables Template](#) (in .xlsx format), evidence of meeting the requirement to agendaize the local homelessness action plan and outcome goals at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-3 Data Tables

HHAP-3 Data Tables Template-FINAL.xlsx

Governing Body Meeting Agenda or Minutes

County of Fresno Board of Supervisors Meeting Agenda - June 21, 2022.pdf

Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-3 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

A demonstration of how the jurisdiction has coordinated, and will continue to coordinate, with other jurisdictions, including the specific role of each applicant in relation to other applicants in the region.

Question 1 Response

Since 2019 and through the COVID-19 public health emergency, community-wide coordination has improved between the County of Fresno, the Fresno Madera Continuum of Care (FMCoC), and other jurisdictions (government, community-based organizations, special districts, and private agencies). Although much more is needed to continue to address homelessness, during this period data collection was refined, funding and service decisions became more structured, comprehensive case management was enhanced and substance use disorder and mental health services were adapted to meet the current needs.

Moreover, coordination and collaboration between the regional HHAP Round 3 co-applicants in addressing homelessness have increased since the planning phase of HHAP Round 1. The regional co-applicants have committed to coordinating funding to provide complementary services to address the local homeless response needs and have braided HHAP Round 2 funding to provide future and ongoing services in the region. Additionally, the FMCoC, County of Fresno, City of Fresno, and County of Madera collaborated in providing a COVID-19 homelessness joint response through the coordination of services and funding available to respond to homeless populations impacted by the COVID-19 pandemic.

HHAP Round 3 funding will help to bolster the ongoing partnerships developed in prior rounds of HCFC funding, namely HEAP and HHAP Rounds 1 and 2. Previous rounds of HHAP funding saw increasing coordination between regional partners, including joint support from the City of Fresno and County of Fresno to support the existing landlord engagement program to help augment available housing inventory through outreach to local landlords and braiding of County of Fresno and FMCoC funding to support a continuum of homeless services including Navigation (Triage) Center emergency shelters, Bridge Housing, Shelter Diversion, and Rapid Rehousing.

In a continuation of the coordinated efforts from HHAP Round 2 planning, the combined CoC and County of Fresno HHAP Round 3 funding will be used to support ongoing Navigation (Triage) Center services in Fresno County. Additionally, the joint applicants have committed to providing added support for County of Madera projects that will help to address their shared homeless response needs in the region. Continued efforts have been made in the HHAP Round 3 planning process to coordinate funding to address regional priorities and homeless response needs between the regional partners.

Representatives of the County of Fresno and the FMCoC serve on the steering committee of the Multi-Agency Response to Community Homelessness (MARCH), formerly known as the Street2Home initiative, a county-wide collaboration to address homelessness compassionately and intelligently. MARCH is a collective impact structure jointly convened by the City of Fresno, County of Fresno, Fresno Housing Authority, the FMCoC, and other community stakeholders to implement collective resources to maximize overall impact synergy, educate and engage the entire community in solutions, establish a data framework and reporting mechanism, speak with one voice, raise funds and other resources, receive frequent input and updates from community benefit organizations, service providers, and partner jurisdictions. As a collective impact initiative maintaining focus on the community's adopted homelessness priorities, MARCH will coordinate resources regionally and cross-jurisdictionally, engage the community, and attract private funding to support community-specific programs.

The County of Fresno serves as the Administrative Entity (AE) for the FMCoC for several State funding grants including CESH, HCD ESG/ESG-CV, and HHAP Rounds 1 – 3. In its role as the AE, the County of Fresno provides grant oversight and administration for these funding sources, including developing and procuring services in coordination with the FMCoC. The County of Fresno uses its procurement process to

select service providers that will best meet the needs of those experiencing homelessness in the region. On an annual basis, the County develops recommendations for how Emergency Solutions Grants (ESG) entitlement funding will be utilized in the Annual Action Plan, in consultation with FMCoC leadership. The County provides the final recommendations to the Board of the FMCoC and the general membership for approval. In 2020 the County met with the rural communities in the FMCoC service area to solicit feedback on regional homeless service needs. This feedback was used to help inform the 5-year plan and recommendations for funding and was shared with the FMCoC general membership and made available to the public for comment.

In 2022, the County of Fresno updated its homelessness priorities to include outreach, relocation and sanitation, transportation, safe shelters/triage centers, transitional and affordable housing, wrap around services and job placement and training. These priorities were identified through discussions with incorporated cities in Fresno County with input from the Fresno County Departments of Behavioral Health, Public Health and Social Services. These priorities will be updated as necessary or at least once a calendar year based on data-driven outcomes.

The County of Fresno and FMCoC are committed to continuously improving the quality of data collected and shared in the CoC's HMIS. The Fresno Housing Authority, which serves as the CoC's lead HMIS agency, provides training and technical assistance to anyone using the HMIS for the Coordinated Entry System, who faces obstacles to inputting complete and accurate data, and may recommend and/or require technical assistance for service providers who receive a low score on automated data quality reports. All HHAP Round 3 funded programs will report client data into HMIS to further strengthen data and information sharing between regional co-applicants.

The FMCoC governs the community's Coordinated Entry System and facilitates Housing Navigation case conferencing through the CES committee, which will be led by a dedicated CES management entity beginning in July 2022. The local homelessness response system begins with the Coordinated Entry System accessed via the FMCoC access sites. The four Triage Center/emergency shelters serve as access sites, along with other sites in the CoC service area. The FMCoC requires training and commitment to specific services for a partner agency to serve as an access site. This ensures a coordinated effort and consistency across the region. Access sites are published on the FMCoC website and shared with community partners for referral. Additionally, access site staff are informed of the social safety net providers and services and have the ability to connect clients with these resources as appropriate. In 2018 the City of Fresno, FMCoC, and Fresno and Madera Counties consulted with Barbara Poppe, the former Executive Director of the United States Interagency Council on Homelessness, to develop a comprehensive plan to address homelessness in the region. Along with the City of Fresno, Ms. Poppe worked with 70 other local agencies, CBOs, and stakeholders to develop this plan. Since the publication of Ms. Poppe's report entitled *Street2Home: A Framework for Action*, the City and its regional partners have carefully and intricately braided Federal, State and Local resources to support the development of a comprehensive homeless service delivery system based on best practices.

The City of Fresno has increased coordination of the regional homeless response since HHAP-1 through joint funding planning meetings and participation in other planning committees to strategically address homelessness in the community. Examples of ongoing coordination include the collaborative planning efforts of the regional co-applicants to coordinate HHAP, and other grant funding, such as the Encampment Resolution Funding, to establish services that meet the collective homeless response need of the region while minimizing overlap and duplication of services. The City of Fresno's Division of Housing and Homeless Initiatives works in close coordination with the County of Fresno, FMCoC, Community Based Organizations and stakeholders to oversee the overall grant administration to accomplish the application goals and activities.

Madera County is a member of the FMCoC and provides a monthly update of funding, services, and housing placements. Madera County hosts weekly Homeless Connections meeting to share services that are needed for homeless individuals/families. The Community Action Partnership of Madera County (CAPMC) periodically shares available homeless services funding with community partners. These multi-agency stakeholders support the Outreach Workers efforts to identify resources for homeless individuals. As a member of the FMCoC, the County of Madera, along with Madera County Behavioral Health, Madera County Department of Social Services, CAPMC, and local community agencies participate in the monthly

meetings to support the regional work of the FMCoC. In addition, local stakeholders meet bi-weekly to discuss direct services for those experiencing homelessness. Because some local agencies may not be aware of the CES process and referral system, Madera County will ensure that all local agencies are notified of the processes by developing strategies for information dissemination. Madera County makes announcements to local provider meetings and distributes informational pamphlets, trains staff in County Departments including Public Health, Community Action Partnership and Social Services. Madera County also provides these resources to the local Live Well Madera Group which is a collaboration of agencies designed to improve the health of Madera County.

Question 2

A demonstration of the applicant's partnership with, or plans to use funding to increase partnership with:

- Local health care and managed care plans
- Public health systems
- Behavioral health
- Social services
- Justice entities
- People with lived experiences of homelessness
- Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)

Question 2 Response

o Two medical organizations – a premier hospital (St. Agnes Medical Center) and the local Federally Qualified Health Center (Clinica Sierra Vista) – are members of the FMCoC. One FMCoC member agency – Fresno Housing – is planning to partner with St. Agnes in a Housing for a Healthy California grant. If successful, St. Agnes will assist in providing referrals through Coordinated Entry for this housing initiative. In addition, St. Agnes will provide much needed medical services and linkages to those with chronic health disease and/or behavioral health issues. Fresno Housing is also partnering with CVS Health in their initiative Fresno Health Zones, seeking to ameliorate the community issues such as lack of housing, food insecurity and access to medical care.

o In March 2020, in response to the COVID-19 public health emergency, the County through its Administrative Office and Departments of Public Health, Behavioral Health, Social Services and Probation engaged shelter operators, service providers/community-based organizations, federally qualified health clinics including Clinica Sierra Vista and Family Health Care Network, and local hospitals to strategize services for individuals at-risk and experiencing homelessness.

o Members of the FMCoC Board of Directors and cross-jurisdictional partners are working with CalViva Health and Anthem Blue Cross to develop a plan and application for funding through the Housing and Homelessness Incentive Program (HHIP). To build consensus around the proposed strategies and gain community input for the Housing and Homelessness Incentive Program (HHIP) County Local Homelessness Plan, MCPs jointly met with members of the Fresno-Madera CoC (FMCoC), the local CoC, and presented proposed strategies at CoC meetings and stakeholder forums. This allowed for engagement with multiple community stakeholders (i.e. government representatives, social service and housing agencies, and community providers) and ensured alignment with HHAP strategies and the CoC's 2-year plan. The plan will focus on three goals: 1) collaborate with MCP partners, County providers, the FMCoC and others to improve data integration and electronic data sharing capabilities with the local homeless CES and HMIS; 2) develop partnerships and strategies to address disparities and equity in service delivery, housing placements, and housing retention; and 3) leverage screenings to identify homeless individuals

and connect them with culturally responsive programs such as street medicine, behavioral health and substance use services, community supports, Enhanced Care Management, etc.

- o Currently, the FMCoC and County of Fresno enjoy an excellent relationship with the Fresno County Department of Behavioral Health (DBH). Together these organizations have created 118 units of permanent supportive housing utilizing a Housing First model. Currently the organizations are working with the local Public Housing Agency as the developer on four projects using No Place Like Home funding – comprising almost 80 units of permanent housing.

- o The County of Fresno Department of Social Services has a close partnership with the FMCoC and serves as the Administrative Entity for several State grants awarded to the FMCoC. Additionally, a program manager with the County of Fresno Department of Social Services currently serves as the Chair of the FMCoC and the Department actively participates on the FMCoC's CES and HMIS subcommittees. As the Administrative Entity Fresno County DSS manages several homeless services programs supported with funding allocated to the FMCoC and coordinates internal homeless services with the FMCoC's HMIS and CES.

- o The County of Fresno continues to actively engage governmental representatives in rural and metropolitan communities to identify homelessness service gaps. Through meetings, priorities to address homelessness throughout the Counties of Fresno and Madera were identified, endorsed, and adopted in 2019. These priorities became the basis for service planning for new allocations supporting homeless services.

- o The County offers two DSS housing programs specifically for families receiving CalWORKs and Child Welfare Services; the CalWORKs Housing Support Program and the Bringing Families Home program. Through these programs, the Department of Social Services is working to connect households to services through the coordinated entry system, to ensure that there are no gaps in services as families transition to permanent housing. Additionally, DSS staff utilize a desk guide to assist any homeless clients they encounter who do not qualify for DSS programs. This guide enables staff to refer clients to access sites within the coordinated entry system to ensure everyone has linkage to homeless assistance.

- o The County of Fresno Department of Social Services (DSS) continually leverages all available funding to maximize the resources to meet the goals of the FMCoC. The Fresno County Housing and Disability Advocacy Program (HDAP) prioritizes chronically homeless and disabled families and individuals. Participants in HDAP receive housing, case management to stabilize their situation and support from disability income advocates who are specially trained to prepare disability benefits applications with strong supporting documentation. The County of Fresno HDAP is funded by the California Department of Social Services which will serve as the match for the ESG funding.

- o With anticipated expansions in the programs above, the County will continue to evaluate all available funding to meet the needs of the community, evaluating and addressing potential gaps in services for all populations experiencing homelessness.

- o The County also offers motel services through an agreement with a local vendor for exclusive use of a newly refurbished motel. Through this service, clients of DSS are ensured a safe place to stay when receiving CalWORKs Homeless Assistance or placements through other DSS programs such as Child Welfare or Adult Protective Services. Clients staying at this location receive assistance with obtaining documents and referrals to other programs in the community for assistance.

- o The County of Fresno's rural PATH outreach team collaborates with community law enforcement, probation, courts, and other community partners in the delivery of outreach services to persons experiencing homelessness. The program also attempts to minimize negative interactions of persons served with the criminal justice system by collaborating with police, court personnel, jail/prison officials, and psychiatric staff to ensure the appropriate use of mental health and legal services.

- o Madera County convened a Housing the Homeless Committee (HTH) in 2020, which consists of county human services and public safety agency representatives, city development and law enforcement representatives, and other community partners that are involved in providing services related to addressing homelessness. The purpose of the HTH Committee is to coordinate services and facilitate a collaborative approach to program development and problem solving. The HTH Committee also coordinates with the Live Well Madera County Coalition (LWMC), which focuses on furthering the needs identified in the Community Health Needs Assessment conducted in 2017 and includes community health providers. This

collaborative approach has resulted in the development of the County's homeless health needs assessment, the medical respite center project, and the triage center project. The development of the County's homeless action plan/needs assessment is also being coordinated through this committee.

- o In 2021, the City of Fresno's Division of Housing and Homeless Initiatives redesigned their Homeless Task Force, which transitioned the Fresno Police Department's role from the lead responders to reports of encampments or other community concerns of people experiencing homelessness to a supportive role in outreach-led efforts by the new Homeless Assistance Response Team (HART). HART is a multi-departmental, cross-sector collaboration providing a humane response to encampments throughout the City of Fresno.

- o FMCoC members are reaching out to people with lived experience of homelessness and staff to better understand how the homeless system represents them and treats them as employees and clients. The FMCoC began to develop a local Lived Experience Advisory Board and set up an Ad Hoc committee to take next steps on formation. The Committee met for the first time in August 2021 (the initial meeting was delayed due to COVID). Topics to be addressed by the Committee include membership, supports needed, structure, recruitment, and development of policies (e.g., vision, mission, by-laws).

- o The FMCoC and County of Fresno have formal partnerships with local and state education agencies and regularly collaborate with those agencies on issues affecting homeless youth. The FMCoC Chair participates in the County Superintendent of Schools Foster and Homeless Executive Advisory Council meetings. The FMCoC collaborates with representatives from local education agencies including the Fresno County Office of the Superintendent of Schools, which is a member of the FMCoC and has a department exclusively dedicated to providing educational services to homeless youth and foster care students. The Fresno County Department of Education has an ad hoc committee on homelessness and one on foster youth, with deep connections to youth education providers. Two of the largest school districts in the region, the City of Fresno's Unified School District and the City of Clovis' Local Unified School District are members of the FMCoC and provide cross-referral for supportive services and a special transportation network for homeless youth. Additionally, FMCoC leadership attends local education agency hearings to provide input on measures affecting homeless youth.

- o The County DSS also funds transitional housing and housing navigation services to youth attending Fresno City College through Project HOPE. Project HOPE targets students that are experiencing homelessness and housing instability and receives referrals directly from the Department's Independent Living Program, Extended Foster Care, and the juvenile justice system.

Question 3

A description of specific actions the applicant will take to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to procurement or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts, but should not need to be limited to those strategies.

Question 3 Response

In response to a 2019 racial equity analysis, the FMCoC issued a survey to staff and clients on racial equity to identify how agencies were engaging with and addressing racial inequities. Staff and clients expressed a desire for more trainings, conversation, and analysis around racial equity, inclusion, bias, and cultural sensitivity. The FMCoC plans to educate providers and evaluate how to better serve Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color (BIPOC). An expression of interest for HUD's Round 2 Racial Equity Demonstration project was submitted, which the FMCoC hopes to participate in to better address inequities.

The CES Committee is leading conversations around racial equity and collecting data needed to inform next steps. The committee designed a pilot project to ensure racial equity could be incorporated into the HUD Emergency Housing Voucher prioritization and disbursed equitably. Street outreach teams are

working to educate staff and volunteers; actively recruiting persons that clients can identify with; and ensuring the executive team and Board of Supervisors champion solutions that can positively affect the community and clients.

The County of Fresno Department of Behavioral Health (DBH), an active FMCoC member, has undertaken a robust effort to address racial disparities throughout all programs, including work on cultural competency, equity and social justice. DBH provides a multi-layered training program addressing core competencies, conducts annual surveys of persons served and their caretakers, and are working more deeply to address systemic issues, including equity in procurement and systems evaluation. DBH administers pilot programs addressing equity and cultural competency. As the lead agency on COVID for the County, their efforts have directly benefited the work of the FMCoC.

The Fresno Housing Authority (FHA), which serves as the FMCoC's collaborative applicant for the HUD CoC funding, is undergoing agency-wide Diversity, Equity, and Inclusion work. Lessons learned and practices engaged will be shared with the FMCoC. FHA plans to learn how to appropriately prioritize agencies and programs that serve underserved and marginalized communities through the procurement process for future implementation.

In response to the existing racial disparities in the continuum of homeless services and the requirement for the HHAP-3 and other funding applications, the local jurisdictions, including the County of Fresno and the FMCoC, have developed the following racial equity goals for the coming years:

- o Goal 1: The Fresno Madera Continuum of Care (FMCoC) in partnership with the City and County of Fresno and the County of Madera will engage with individuals experiencing homeless and formerly homeless persons in the community to develop a paid Lived Experience Advisory Board of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color who regularly convene, with one member serving on the FMCoC Board of Directors with voting rights. This will be achieved by October 31, 2022.

- o Goal 2: The Fresno Madera Continuum of Care (FMCoC) in partnership with the City and County of Fresno and the County of Madera will develop a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly.

- o Goal 3: The Fresno Madera Continuum of Care (FMCoC) in partnership with the City and County of Fresno and the County of Madera will develop a system of ongoing analysis regarding equitable exits to permanent housing for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly.

- o Goal 4: The Fresno Madera Continuum of Care (FMCoC) will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.

Question 4

A description of how the applicant will make progress in preventing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence-based housing and housing-based solutions to homelessness.

Note: Such mainstream systems could include:

- Physical and behavioral health care systems and managed care plan organizations
- Public health system

- Criminal legal system and system for supporting re-entry from incarceration
- Child welfare system
- Affordable housing funders and providers
- Income support programs
- Education system
- Workforce and employment systems
- Other social services and human services systems

Question 4 Response

The County of Fresno and FMCoC will increase the rate that individuals and families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations by strengthening and expanding post-placement retention services throughout Fresno and Madera counties. The FMCoC will hold annual trainings for providers on how to connect their clients to mainstream benefits and use HMIS APR data to help prompt programs to examine why clients might have been motivated to exit to a non-PH destination. In both Madera and Fresno counties, permanent supportive housing (PSH) providers are working to develop programs that improve client choice and housing retention by giving clients the option to live in either shared housing or studio apartments, depending on their needs. The FMCoC will continue to deploy additional limited preference Housing Choice Vouchers (HCVs) to support formerly homeless clients. The FMCoC is also recruiting behavioral health service providers to make house calls at PSH program sites to ensure access to counseling even when clients have difficulty traveling to appointments. The rate of exits to permanent housing and permanent housing retention among persons enrolled in permanent housing programs (excluding Rapid Rehousing programs) increased from 94% in FY2019 to 97% in FY2020.

Individuals and families are identified through the FMCoC's open HMIS that auto-populates at intake with client information from all previous interactions with federal partners, allowing the FMCoC to detect and analyze a robust sample of returns to homelessness. All FMCoC-funded projects and ESG-funded projects are required to monitor and record returns to homelessness, compare client IDs, and search for previous enrollments. The HMIS Lead briefs the FMCoC's Board of Directors, whose members include representatives from each of the HHAP Round 3 recipients, annually on which project types contribute the most to returns to homelessness.

For FY2020, the highest percentage of returns to homelessness were from people exiting emergency shelters. The highest rate of returns to homelessness within one year were Safe Haven clients who exited permanent housing. The overall rate of persons who exited permanent housing destinations who returned to homelessness within 6 months remained constant, while the percent decreased for people returning between 6 months and 1 year. The jurisdiction's strategy to reduce the rate of returns to homelessness even further includes increasing education and training for navigators to ensure that they are taking a more holistic approach to serving clients. Additionally, the FMCoC has a new program for an on-site educator to work both with housing navigators and clients directly. This privately funded project, new to the FMCoC, provides a program manager, navigator, and an educator to work with families to provide coaching on income structures, budget, stress management and other housing stability topics. With these additional supports, the hope is that more people will exit emergency shelters with a stronger skillset to remain stably housed. Additional focus on job training will also help reduce the rate of returns to homelessness.

Question 5

Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not

limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

(IV) Improving homeless point-in-time counts.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youths specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

Question 5 Response

o A Lived Experience Advisory Board (LEAB) looking particularly to those who are Black, Indigenous, People of Color, gender identity fluid and other persons is being formed. The members of LEAB will be compensated for their time and efforts and a member of LEAB will have a seat on the FMCoC Board of Directors. It is intended that LEAB will advise the FMCoC in significant parts of its business, i.e. funding decisions, informed policy decisions, etc.

o The FMCoC is participating in the California Racial Equity Action Lab (CA REAL). Over the course of one month, the FMCoC, County and City of Fresno worked together to formulate three goals to strengthen the racial equity in the homeless response system. Additionally, the FMCoC and jurisdictional partners will participate in Phase 2 of CA-REAL to build on the knowledge and momentum from the first phase.

o Both the HMIS System Administrators and end users are committed to ensuring our Data Quality processes are rigorous and demonstrate our understanding of its importance. While we have always made steps to improve our data quality, we are deploying new methods such as: monthly Annual Performance Report (APR) reviews, monthly meetings with end users and Agency Administrators to address our community's challenges and better utilize the data for decision making, analyzation and presentation of HMIS data at monthly FMCoC meetings, and revitalization of our CoCs Data Quality Management Plan.

o The Multi-Agency Response to Community Homelessness (MARCH) collective impact initiative will be instrumental in addressing and resolving barriers to effectively coordinating with regional partners. The foundational structure of MARCH includes representation from all the regional co-applicants, the Fresno Housing Authority (FHA), and representatives from philanthropy, the business community, the hospital system, and Fresno County rural cities. MARCH acknowledges that local jurisdictions will maintain control of their allocated funding, but aims to both foster better coordination between new and existing services and adopt shared homelessness priorities through an open forum for dialog between all local partners. Coordination between the County of Fresno, County of Madera, City of Fresno, Fresno Madera-Continuum of Care (FMCoC), FHA, and Fresno County Superintendent of Schools (FCSS) is integral to the development of prevention strategies, maintaining the most effective continuum of services for individuals experiencing homelessness, and being well-positioned to receive additional public funding and attract private funding. The County of Fresno has formally committed to supporting the structure of the MARCH collective impact initiative, and similar actions will be taken by the Fresno City Council, FHA, FMCoC, and the FCSS to support the regional homelessness priorities and MARCH structure.

- o Improvements to the PIT Count include time appropriate markings of areas with high populations of people experiencing homelessness. Outreach teams will visit areas during the times the PIT Count is done in order to more accurately mark those areas of high frequency. In addition, warming centers are updated on maps so that PIT volunteers are able to contact and survey those accessing warming centers. The maps will be updated throughout the year to create a more efficient system for keeping them current.
- o Data has been used to examine the Coordinated Entry System (CES) for bias in the process. An examination of the By Name List and resultant housing placement by race/ethnicity has been undertaken. At first blush it appears the system does not show undue bias; however, further study is being pursued; The Fresno Madera Continuum of Care (FMCoC) in partnership with the City and County of Fresno and the County of Madera will develop a system of ongoing analysis regarding equitable exits to permanent housing for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color (BIPOC) utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly.
- o The VI-SPDAT, the assessment tool currently used by the FMCoC CES to prioritize homelessness interventions, has been found to have inherent racial bias and fails to adequately account for the risk of trauma for those experiencing homelessness. OrgCode, the developer of the VI-SPDAT, will no longer support this assessment tool after 2022 due to these and other issues. Consequently, the FMCoC is developing a revised CES prioritization tool with both race/ethnicity, gender identity, medical and other vulnerabilities to COVID-19 in mind. The FMCoC intends to implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among BIPOC. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024.
- o While there is not a youth-specific coordinated entry system (CES), youth providers work closely with CES to identify youth that have been added to the system and included in the By-Name List so that they are assigned to youth-specific providers that have Navigators. The request for a youth VI-SPDAT is still pending while the CES committee reviews the appropriateness of the VI-SPDAT or if another assessment tool is more appropriate.

Question 6

Evidence of connection with the local homeless Coordinated Entry System.

Question 6 Response

The community's Coordinated Entry System (CES) is governed by the Fresno Madera Continuum of Care (FMCoC) Coordinated Entry System Committee and the FMCoC Executive Board. The CES committee was convened to achieve the following goals: 1) to bring the FMCoC in compliance with Federal Regulations regarding coordinated entry and assessment that require "a centralized or coordinated process designed to coordinate program participant intake, assessment, and provision of referrals. A centralized or coordinated assessment system covers the geographic area, is easily accessed by individuals and families seeking housing or services, is well advertised, and includes a comprehensive and standardized assessment tool."; 2) to minimize barriers faced by individuals who are experiencing homelessness in accessing the most appropriate and effective housing services to address their needs; 3) to incorporate a Housing First philosophy in matching homeless individuals with services; 4) to use the Homeless Management Information System to maximize existing resources and simplify implementation. The ongoing role of the FMCoC CES Committee is to make recommendations on implementing CES and is responsible for training and evaluating the CES. The committee makes recommendations based on input from all stakeholders and other FMCoC Committees. The FMCoC Board has final approval on all FMCoC CES policies, forms and tools.

The FMCoC CES Committee meets twice a month to review the coordinated entry processes, including intake, assessment and referral. The coordinated entry process is evaluated by the FMCoC Evaluation Committee to ensure that it is operating at maximum efficiency and revisions are made to the Policies and Procedures as needed. The FMCoC CES Committee is responsible for the design, implementation,

success, and on-going evaluation of the FMCoC Coordinated Entry System, specifically how the system triages clients, prioritizes them for service, and tracks clients through the Continuum of Care. The County of Fresno participates on the CoC's CES committee and several County of Fresno homeless services programs participate in the CES accepting referrals through CES and referring clients to CES access sites for linkage to additional services.

Access to the CES is available throughout the entire geographic area. Multiple outreach teams travel across the counties regularly. Access points are widespread, including rural areas and are supported by a dedicated phone line and online resources that are accessible from any location. Most providers can find an access point within 15 minutes of their location. Those who are least likely to apply for homeless assistance are connected to CES through the volunteer HOME outreach team which convenes weekly to offer CES access points where outreach staff cannot cover. Each week, the outreach team identifies areas to prioritize. All outreach staff are trained to provide CES assessments. The regional partners, City of Fresno, County of Fresno, and County of Madera) fund additional outreach services, which allows more people to be connected to CES.

The CES uses a by-name-list (BNL) and the VI-SPDAT to prioritize people in most need of assistance. The CES follows HUD guidance by prioritizing based on a combination of severity of need and length-of-time homeless. The FMCoC has adopted HUD Notice CPD-16-11, focusing on PSH for chronically homeless. For other housing types, the CES finds the "best fit" intervention to prioritize for more intensive services, as needed.

Additionally, the FMCoC participates in the Built-for-Zero (BFZ) initiative with Community Solutions. The BFZ team consists of members from the County, the HMIS Lead, the Coordinated Entry Sub-Committee Chair and Co-Chair, and representatives from programs who support veterans and victims of domestic violence. The team goals during the coming year include a focused review of the System Performance Measure Outcome Goals to identify specific benchmarks to move the needle toward reaching functional zero in the community. This work has already begun with a review of the weekly Coordinated Entry Case Conferencing meetings to ensure the meetings provide a venue for providers to discuss challenges with the specific needs of households; pooling together subject matter expertise toward swift and positive results.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	3641	HUD 2020 CoC Point-In-Time Count
# of People Who are Sheltered (ES, TH, SH)	960	HUD 2020 CoC Point-In-Time Count
# of People Who are Unsheltered	2681	HUD 2020 CoC Point-In-Time Count
Household Composition		
# of Households without Children	2873	HUD 2020 CoC Point-In-Time Count
# of Households with At Least 1 Adult & 1 Child	163	HUD 2020 CoC Point-In-Time Count
# of Households with Only Children	5	HUD 2020 CoC Point-In-Time Count
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	645	HUD 2020 CoC Point-In-Time Count
# of Adults Who are Experiencing Significant Mental Illness	1137	HUD 2020 CoC Point-In-Time Count
# of Adults Who are Experiencing Substance Abuse Disorders	419	HUD 2020 CoC Point-In-Time Count
# of Adults Who are Veterans	377	HUD 2020 CoC Point-In-Time Count
# of Adults with HIV/AIDS	44	HUD 2020 CoC Point-In-Time Count
# of Adults Who are Survivors of Domestic Violence	480	HUD 2020 CoC Point-In-Time Count
# of Unaccompanied Youth (under 25)	131	HUD 2020 CoC Point-In-Time Count
# of Parenting Youth (under 25)	18	HUD 2020 CoC Point-In-Time Count
# of People Who are Children of Parenting Youth	22	HUD 2020 CoC Point-In-Time Count
Gender Demographics		
# of Women/Girls	1285	HUD 2020 CoC Point-In-Time Count
# of Men/Boys	2330	HUD 2020 CoC Point-In-Time Count
# of People Who are Transgender	14	HUD 2020 CoC Point-In-Time Count
# of People Who are Gender Non-Conforming	12	HUD 2020 CoC Point-In-Time Count
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	1898	HUD 2020 CoC Point-In-Time Count
# of People Who are Non-Hispanic/Non-Latino	1743	HUD 2020 CoC Point-In-Time Count
# of People Who are Black or African American	669	HUD 2020 CoC Point-In-Time Count
# of People Who are Asian	64	HUD 2020 CoC Point-In-Time Count
# of People Who are American Indian or Alaska Native	347	HUD 2020 CoC Point-In-Time Count
# of People Who are Native Hawaiian or Other Pacific Islander	37	HUD 2020 CoC Point-In-Time Count
# of People Who are White	2146	HUD 2020 CoC Point-In-Time Count
# of People Who are Multiple Races	378	HUD 2020 CoC Point-In-Time Count

Table 2.1 Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Source(s) and Timeframe of Data
Household Composition								
# of Households without Children	449	505	130	2540	84	80	2464	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Households with At Least 1 Adult & 1 Child	74	230	99	121	34	66	254	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Households with Only Children	1	2	0	3	0	1	6	HMIS APR Data - 1/1/2021 - 12/31/2021
Sub-Populations and Other Characteristics								
# of Adults Who are Experiencing Chronic Homelessness	362	253	107	1061	30	5	998	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Experiencing Significant Mental Illness	429	211	88	980	47	8	699	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Experiencing Substance Abuse Disorders	199	105	45	572	9	2	457	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Veterans	55	204	92	224	5	69	176	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults with HIV/AIDS	26	7	1	33	1	0	27	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Survivors of Domestic Violence	143	149	49	648	37	19	513	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Unaccompanied Youth (under 25)	4	98	56	220	10	5	204	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Parenting Youth (under 25)	2	40	14	18	1	1	45	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Children of Parenting Youth	3	60	12	15	1	1	56	HMIS APR Data - 1/1/2021 - 12/31/2021
Gender Demographics								
# of Women/Girls	376	686	239	1320	132	192	1614	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Men/Boys	377	697	249	1756	96	189	2217	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Transgender	6	4	3	20	3	1	12	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Gender Non-Conforming	1	0	2	3	0	0	3	HMIS APR Data - 1/1/2021 - 12/31/2021
Ethnicity and Race Demographics								
# of People Who are Hispanic/Latino	342	748	262	1428	120	248	1781	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Non-Hispanic/Non-Latino	418	636	229	1670	112	133	1922	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Black or African American	144	302	113	575	60	36	712	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Asian	11	22	3	90	4	1	134	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are American Indian or Alaska Native	26	28	12	165	5	4	163	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Native Hawaiian or Other Pacific Islander	3	8	4	23	0	0	29	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are White	527	989	329	2086	158	337	2527	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Multiple Races	49	33	28	103	5	3	117	HMIS APR Data - 1/1/2021 - 12/31/2021

Table 2.2 Landscape Analysis of Combined Service Capacity FMCoC, City of Fresno, Counties of Fresno and Madera

Summary of Combined Homeless Services Capacity for the FMCoC, City of Fresno, and Counties of Fresno and Madera			
Activity Type	FY20/21	FY21/22	FY22/23
Emergency Shelter	1159	1033	385
Bridge Housing	135	176	147
Street Outreach	1448	2342	1500
Services Only	508	664	215
Homelessness Prevention and Shelter Diversion to Permanent Housing	664	397	476
PH - Rapid Re-housing	848	631	556
PH - Permanent Supportive Housing	578	535	535
Other	0	0	0

Legend
City of Fresno
County of Madera
County of Fresno
FMCoC

Contract	Funding Source	Activity Type	FY20/21	FY21/22	FY22/23
TPOCC Golden State Triage Center	HEAP, HHAP1	Emergency Shelter	50	50	50
TPOCC Bridge Point Triage Center	HEAP, HHAP1	Emergency Shelter	30	30	30
Agreement with Fresno EOC: Employment Services to 31 individuals	HEAP	Services Only	31		
Agreement with Fresno EOC: 4 beds for youth bridge housing and case management up to 6 months	HEAP, HHAP1	Bridge Housing	4	4	4
Agreement with Fresno Housing Authority: HMIS	HEAP, HHAP1, PY 21 ESG, HHAP2 (proposed)	Other	N/A	N/A	N/A
Agreement with Kings View: Street Outreach and Assessment Services	HEAP, ESG-CV2	Street Outreach	888	29	
Agreement with Marjaree Mason Center: Emergency Shelter and Supportive services to 16 families (40 adults and children) who are victims of domestic violence	HEAP, HHAP1, HHAP2, ESG, ESG-CV (proposed)	Emergency Shelter	12	12	12
Agreement with Marjaree Mason Center: Bridge Housing (Safe House)	CDBG	Bridge Housing	5	5	5
Agreement with Poverello House: Diversion, Emergency Shelter, Motel Vouchers to 440 individuals	HEAP, HHAP2	Emergency Shelter	440	440	N/A
Agreement with Poverello House: Street Outreach and Assessment Services	HHAP1, ESG-CV2,ESG	Street Outreach	N/A	1253	900
Agreement with WestCare in partnership with The Living Room: 20 Transitional short-term housing facility units, Supportive Services, Housing Information and Referral Services,	PY 2020 HOPWA, PY 2021 HOPWA	Bridge Housing		20	20
Agreement with WestCare in partnership with The Living Room: TBRA to 20 individuals	PY 2020 HOPWA, PY 2021 HOPWA	PH - Rapid Re-housing		20	20
Agreement with WestCare in partnership with The Living Room: STRMU to 26 individuals	PY 2020 HOPWA, PY 2021 HOPWA	Homelessness Prevention and Shelter Diversion to Permanent Housing		26	26
Agreement with Fresno Housing Authority: TBRA to 53 households	PY 2020 HOME TBRA	PH - Rapid Re-housing		53	
POV - HOPE Team Street Outreach	PY 2020 ESG, PY ESG 2021	Street Outreach		600	600
Agreement with POV: Rapid rehousing to 26 individuals	PY 2020 ESG, PY ESG 2021	PH - Rapid Re-housing		26	26
Agreement with WestCare: Homeless Prevention to 12 individuals	PY 2020 ESG, PY ESG 2021	Homelessness Prevention and Shelter Diversion to Permanent Housing		12	12
Mental Health Systems:	ESG-CV2, HHAP2 (proposed)	Emergency Shelter		50	50
Centro La Familia: Deposit Assistance Program	ESG-CV2	Homelessness Prevention and Shelter Diversion to Permanent Housing			49
The Fresno Center: Deposit Assistance Program	ESG-CV2	Homelessness Prevention and Shelter Diversion to Permanent Housing			49

Contract	Funding Source	Activity Type	FY20/21	FY21/22	FY22/23
Comprehensive Addiction Program: Travel Inn Emergency Shelter Operations/supportive services	HHAP1, ESG-CV2, CDBG-CV 1&3 (proposed), HHAP2 (proposed)	Emergency Shelter		60	60
Proposed Agreement with UCSF: Vaccine Clinics to provide 500 individuals with Supportive services and 75 individuals with vaccine incentives	ESG-CV2	Services Only		500	
Proposed Agreement with Elevate Community Services: Emergency Shelter Operations	ESG-CV2	Emergency Shelter			
Agreement with CHC - Tenant/Landlord Counseling for 200 individuals	CDBG-CV 1&3	Homelessness Prevention and Shelter Diversion to Permanent Housing			
Agreement with RH Community Builders: Emergency shelter operations	HEAP, HHAP1	Emergency Shelter		80	
Agreement with WestCare in partnership with The Living Room: Supportive Services and STRMU to 6 individuals	HOPWA-CV	Bridge Housing		6	6
Agreement with WestCare in partnership with The Living Room: Supportive Services to 84 individuals	HOPWA-CV	Services Only		84	84

Contract	Funding Source	Activity Type	FY20/21	FY21/22	FY22/23
CAPMC/Madera Coalition for Community Justice	CDBG - CARES City of Madera	Homelessness Prevention and Shelter Diversion to Permanent Housing	96		
Fresno DSS/ CAPMC	ESG	PH - Rapid Re-housing	9	8	
Fresno DSS/ CAPMC	ESG	Emergency Shelter	20	20	
Fresno DSS/ CAPMC	ESG	Street Outreach	100	100	
Fresno DSS/ CAPMC	ESG	Homelessness Prevention and Shelter Diversion to Permanent Housing	18	19	
County/ CAPMC	HHAP	Homelessness Prevention and Shelter Diversion to Permanent Housing			
County/ CAPMC	HHAP	Street Outreach			
County/ CAPMC	HHAP	Homelessness Prevention and Shelter Diversion to Permanent Housing	40	40	40
County/ CAPMC	HHAP	PH - Rapid Re-housing	2		
Homeless Prevention	Kaiser Foundation	Homelessness Prevention and Shelter Diversion to Permanent Housing	30		
Outreach Services	Kaiser Foundation	Street Outreach	100		
HUD - Permanent Supportive Housing - Shunammite Place	HUD CoC	PH - Permanent Supportive Housing	36		
County/ CAPMC - Pathway Assistance to Transition into Housing (PATH)	PATH	Street Outreach			
County CalWORKS HSP	CALWORKS HSP	PH - Rapid Re-housing	108		
Project Room Key Round 2	Project Roomkey	Emergency Shelter	15		
CAPMC- CALOES Shelter-Based Domestic Violence.	CALOES	Emergency Shelter	7		
CAPMC - CALOES Transitional Housing Program	CALOES	Bridge Housing	29	29	
CAPMC/Madera Coalition for Community Justice	CARES - CRF	Homelessness Prevention and Shelter Diversion to Permanent Housing	100		
CVOC MSFW Temp Housing	WIOA	Emergency Shelter	20		
CVOC - Affected by COVID19, low income, MSFW	CDBG - CARES	Homelessness Prevention and Shelter Diversion to Permanent Housing	50		
CAPMC - Rental/Mortgage Assist for Households impacted by COVID	FEMA - CARES	Homelessness Prevention and Shelter Diversion to Permanent Housing	30		
Turning Point Serenity Village	HUD CoC	PH - Permanent Supportive Housing	7		

Contract	Funding Source	Activity Type	FY20/21	FY21/22	FY22/23
MHS Bridge Housing	HHAP1	Bridge Housing		33	33
Fresno Eoc Youth Bridge Housing	HHAP1	Bridge Housing		12	12
TPOCC BridgePoint	ESG	Bridge Housing	30		
TPOCC Triage Center	HHAP1, HHAP2, ESG-CV	Emergency Shelter		30	30
Poverello House Triage Center	HHAP1, HHAP2, ESG-CV	Emergency Shelter		10	34
RHCB COVID Shelter	SB-89, CARES, PRK, ESG-CV	Emergency Shelter	211	211	
Selma COM Selma Hotel & Services	CDBG-CV	Emergency Shelter	30		
Selma Townhouse Motel (Sanger)	CARES, CDBG-CV	Emergency Shelter	34		
Poverello House COVID Shelter	SB-89, CARES, PRK, ESG-CV	Emergency Shelter	28		
RHCB FLATS Hotel	PRK	Emergency Shelter	24		
Marjaree Mason Center COVID Hotel	SB-89, CARES, PRK	Emergency Shelter	45		
COVID Trailers	CARES, PRK	Emergency Shelter	3		
Travelodge COVID Hotel	CARES, SB-89	Emergency Shelter	21		
Clarion COVID Hotel	SB-89	Emergency Shelter	15		
WestCare Diversion	HHAP1	Homelessness Prevention and Shelter Diversion to Permanent Housing		300	300
RHCB Case Management & Navigation	CARES, PRK	PH - Rapid Re-housing	211		
WestCare Home Sweet Home/Selma COM	HHAP1, ESG-CV	PH - Rapid Re-housing		66	66
Housing Authority CalWORKS HSP	HSP	PH - Rapid Re-housing	62	62	62
CLFA CALWORKS HSP	HSP	PH - Rapid Re-housing	40	40	40
Bringing Families Home RRH	BFH	PH - Rapid Re-housing	14	14	
HDAP RRH	HDAP	PH - Rapid Re-housing	50	50	50
WestCare RRH	ESG	PH - Rapid Re-housing	60		
RHCB Landlord Engagement & Risk Mitigation	HHAP2	Services Only			N/A
WestCare Housing Matcher	ESG, HSP	Services Only	200		
Kings View PATH Rural Outreach	HHAP1	Street Outreach	360	360	
TBD	HHAP2	Emergency Shelter			55
RHCB - Operating Subsidy for PSH	HHAP2	Services Only			51
TBD - Youth RRH	HHAP2	PH - Rapid Re-housing			
RHCB Crossroads RRH	ESG-CV	PH - Rapid Re-housing	140	140	140
WestCare HDAP RRH	ESG-CV	Emergency Shelter			

Contract	Funding Source	Activity Type	FY20/21	FY21/22	FY22/23
Community Action Partnership of Madera County, Inc. Combined Renewal and Expansion	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	21	21	21
Fresno County Economic Opportunities Commission HERO Team 2 expansion	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	
Fresno County Economic Opportunities Commission Project Hearth	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	16	16	16
Fresno County Economic Opportunities Commission Project Home Plate	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	22	22	22
Fresno County Economic Opportunities Commission Project PHoenix	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	25	25	25
Fresno County Economic Opportunities Commission Project Rise	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	15	15	15
Fresno County Economic Opportunities Commission Youth Bridge Housing	HEAP, HHAP	Bridge Housing	12	12	12
Housing Authority City of Fresno A Rapid Way Home	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	12	12	12
Housing Authority City of Fresno HMIS Expansion	CoC HUD Award FY2020, FY2021	Other	0	0	0
Housing Authority City of Fresno HMIS II Expansion	CoC HUD Award FY2020, FY2021	Other	0	0	0
Housing Authority City of Fresno Permanent Supportive Housing Trinity	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	20	20	20
Housing Authority City of Fresno Permanent Supportive Housing, Blackstone	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	0	0	0
Housing Authority City of Fresno Rapid Rehousing Project	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	13	13	13
Housing Authority City of Fresno Renaissance at Santa Clara	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	24	24	24
Housing Authority City of Fresno Shelter Plus Care 1	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	117	117	117
Housing Authority City of Fresno Shelter Plus Care 4	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	41	41	41
Marjaree Mason Center, Inc. DV Coordinated Entry System	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	0
Marjaree Mason Center, Inc. DV Coordinated Entry System 2	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	0
Marjaree Mason Center, Inc. MMC Clovis Transitional Project	CoC HUD Award FY2020, FY2021	Bridge Housing	18	18	18
Marjaree Mason Center, Inc. MMC Welcome Home 3	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	13	13	13
Marjaree Mason Center, Inc. Safe and Sound	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	13	13	13
Marjaree Mason Center, Inc. Welcome Home (TH)	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	5	5	5
Marjaree Mason Center, Inc. Welcome Home 2/2a (TH)	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	8	8	8
Mental Health Systems Inc. 2021, 2019 Hacienda Housing Program RENEWAL	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	11	11	11
MHS Bridge Housing	HEAP, CESH, HHAP	Bridge Housing	33	33	33
MHS Triage Center	HEAP, HHAP	Emergency Shelter	50		
Poverello - CoC Case Management	CDBG-CV	Services Only	62		
Poverello House Triage Center	HEAP, HHAP	Emergency Shelter	10	10	34
RHCB Landlord Engagement & Risk Mitigation	CESH	Services Only	80	80	80
Selma COM Selma Hotel & Services	CDBG-CV	Emergency Shelter	30		

Contract	Funding Source	Activity Type	FY20/21	FY21/22	FY22/23
Selma Townhouse Motel (Sanger)	CDBG-CV	Emergency Shelter	34		
TPOCC Triage Center	HEAP, HHAP	Emergency Shelter	30	30	30
Turning Point of Central California, Inc. Falcon Court Permanent Supportive Housing	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	52	52	52
Turning Point of Central California, Inc. Family Villa Permanent Supportive Housing	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	104	104	104
Turning Point of Central California, Inc. Serenity Village	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	7	7	7
Turning Point of Central California, Inc. Stasis Permanent Supportive Housing	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	28	28	28
Valley Teen Ranch Transitional Living Home (TH)	CoC HUD Award FY2020, FY2021	Bridge Housing	4	4	4
WestCare California, Inc. Coordinated Entry 2018, 2020	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	0
WestCare California, Inc. Project LiftOFF Combined	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	54	54	54
WestCare Diversion	HEAP, CESH, HHAP	Homelessness Prevention and Shelter Diversion to Permanent Housing	300		
WestCare Home Sweet Home/Selma COM	HEAP, CESH, HHAP	PH - Rapid Re-housing	66	66	66
WestCare Navigation	HEAP	Services Only	135		

Table 3. Landscape Analysis of State, Federal and Local Funding - FMCoC, City of Fresno, and Counties of Fresno and Madera

Summary of Combined Homeless Services Funding for the FMCoC, City of Fresno, and Counties of Fresno and Madera				
Homeless Service Category	FY20/21	FY21/22	FY22/23	FY23/24*
Emergency Shelter	\$ 5,490,198.16	\$ 22,410,625.88	\$ 8,021,541.80	\$ -
Bridge Housing	\$ 200,697.38	\$ 2,493,777.04	\$ 6,515,204.54	\$ -
Street Outreach	\$ 1,523,875.42	\$ 3,074,590.51	\$ 3,450,796.40	\$ -
Services Only	\$ 53,460.12	\$ 3,358,777.00	\$ 1,426,542.05	\$ 1,338,299.00
Homelessness Prevention and Shelter Diversion to Permanent Housing	\$ 831,538.00	\$ 2,316,677.00	\$ 5,546,051.00	\$ -
PH - Rapid Re-housing	\$ 716,716.05	\$ 11,786,306.54	\$ 6,951,169.52	\$ 1,338,299.00
PH - Permanent Supportive Housing	\$ 1,142,500.00	\$ 9,534,076.00	\$ 5,907,424.00	\$ -
Other	\$ 14,837,007.00	\$ 1,083,177.20	\$ 467,270.00	\$ -
Total	\$ 24,795,992.13	\$ 56,058,007.17	\$ 38,285,999.31	\$ 2,676,598.00

*Only limited funding projections are available for FY23/24

Breakdown of Combined Homeless Services Funding for the FMCoC, City of Fresno, and Counties of Fresno and Madera

Homeless Service Category	Jurisdiction	FY20/21	FY21/22	FY22/23	FY23/24*
Emergency Shelter • Funding Sources Include: CARES Act, CDBG-CV, ESG, ESG-CV, HEAP, HHAP, HUD CoC, Project Roomkey	City of Fresno	\$ 2,926,776.15	\$ 14,256,206.50	\$ 5,637,152.16	\$ -
	FMCoC	\$ 631,762.00	\$ 2,190,106.08	\$ 1,987,112.64	\$ -
	County of Fresno	\$ 1,861,482.01	\$ 5,175,140.30	\$ 397,277.00	\$ -
	County of Madera	\$ 70,178.00	\$ 789,173.00	\$ -	\$ -
	Total Funding	\$ 5,490,198.16	\$ 22,410,625.88	\$ 8,021,541.80	\$ -
Bridge Housing • Categorized as Transitional Housing in HIMS for reporting purposes • Funding Sources Include: CALOES, CESH, ESG, HHAP, HUD CoC, County of Fresno Child Welfare THP	City of Fresno	\$ 200,697.38	\$ 1,309,871.00	\$ 725,553.37	\$ -
	FMCoC	\$ -	\$ 653,121.00	\$ 878,435.17	\$ -
	County of Fresno	\$ -	\$ 530,785.04	\$ 4,911,216.00	\$ -
	County of Madera	\$ -	\$ -	\$ -	\$ -
	Total Funding	\$ 200,697.38	\$ 2,493,777.04	\$ 6,515,204.54	\$ -
Street Outreach • Funding Sources Include: ESG, HHAP, Kaiser Foundation, OEL, SMHS	City of Fresno	\$ 776,975.42	\$ 802,590.50	\$ 596,239.40	\$ -
	FMCoC	\$ 15,900.00	\$ 2,127,040.01	\$ 2,854,557.00	\$ -
	County of Fresno	\$ 500,000.00	\$ 70,650.00	\$ -	\$ -
	County of Madera	\$ 231,000.00	\$ 74,310.00	\$ -	\$ -
	Total Funding	\$ 1,523,875.42	\$ 3,074,590.51	\$ 3,450,796.40	\$ -
Services Only • Includes CES Services, Employment Services, COVID response services • Funding Sources Include: CSBG - CARES, HEAP, HHAP, HUD CoC	City of Fresno	\$ 53,460.12	\$ 2,223,301.00	\$ -	\$ -
	FMCoC	\$ -	\$ 50,000.00	\$ 88,243.05	\$ -
	County of Fresno	\$ -	\$ 1,085,476.00	\$ 1,338,299.00	\$ 1,338,299.00
	County of Madera	\$ -	\$ -	\$ -	\$ -
	Total Funding	\$ 53,460.12	\$ 3,358,777.00	\$ 1,426,542.05	\$ 1,338,299.00
Homelessness Prevention and Shelter Diversion to Permanent Housing • Funding Sources Include: CARES Act, ESG, HEAP, HHAP	City of Fresno	\$ -	\$ 954,470.00	\$ -	\$ -
	FMCoC	\$ 21,200.00	\$ 283,048.00	\$ 506,276.08	\$ -
	County of Fresno	\$ -	\$ 588,571.00	\$ 5,039,774.92	\$ -
	County of Madera	\$ 810,338.00	\$ 490,588.00	\$ -	\$ -
	Total Funding	\$ 831,538.00	\$ 2,316,677.00	\$ 5,546,051.00	\$ -

Breakdown of Combined Homeless Services Funding for the FMCoC, City of Fresno, and Counties of Fresno and Madera					
Homeless Service Category	Jurisdiction	FY20/21	FY21/22	FY22/23	FY23/24*
PH - Rapid Re-housing • Funding Sources Include: CARES Act, CESH, ESG, ESG-CV, HEAP, HHAP, HUD CoC	City of Fresno	\$ -	\$ 1,570,023.00	\$ -	\$ -
	FMCoC	\$ 127,452.00	\$ 3,848,839.04	\$ 3,026,355.30	\$ -
	County of Fresno	\$ 106,715.05	\$ 6,206,548.50	\$ 3,736,730.22	\$ 1,338,299.00
	County of Madera	\$ 482,549.00	\$ 160,896.00	\$ 188,084.00	\$ -
	Total Funding	\$ 716,716.05	\$ 11,786,306.54	\$ 6,951,169.52	\$ 1,338,299.00
PH - Permanent Supportive Housing • Disability required for entry • Funding Sources Include: HUD CoC	City of Fresno	\$ -	\$ -	\$ -	\$ -
	FMCoC	\$ -	\$ 6,398,066.00	\$ 5,557,424.00	\$ -
	County of Fresno	\$ -	\$ 3,136,010.00	\$ 350,000.00	\$ -
	County of Madera	\$ 1,142,500.00	\$ -	\$ -	\$ -
	Total Funding	\$ 1,142,500.00	\$ 9,534,076.00	\$ 5,907,424.00	\$ -
Other • Includes HMIS, Capital Projects, and Strategic Planning Costs • Funding Sources Include: CSBG- CARES, CESH, HHAP, HUD CoC, Homekey	City of Fresno	\$ 7,706.00	\$ 287,582.00	\$ 70,000.00	\$ -
	FMCoC	\$ 10,600.00	\$ 790,805.20	\$ 397,270.00	\$ -
	County of Fresno	\$ 14,818,701.00	\$ 4,790.00	\$ -	\$ -
	County of Madera	\$ -	\$ -	\$ -	\$ -
	Total Funding	\$ 14,837,007.00	\$ 1,083,177.20	\$ 467,270.00	\$ -

*Only limited funding projections are available for FY23/24

Table 3.1 Landscape Analysis of State, Federal and Local Funding County of Fresno

Homeless Service Category	FY20/21	FY20/22	FY20/23	FY20/24	FY20/25	FY20/26
Emergency Shelter	\$ 1,861,482.01	\$ 5,175,140.30	\$ 397,277.00	\$ -	\$ -	\$ -
Bridge Housing	\$ -	\$ 530,785.04	\$ 4,911,216.00	\$ -	\$ -	\$ -
Street Outreach	\$ 500,000.00	\$ 70,650.00	\$ -	\$ -	\$ -	\$ -
Services Only	\$ -	\$ 1,085,476.00	\$ 1,338,299.00	\$ 1,338,299.00	\$ -	\$ -
Homelessness Prevention and Shelter Diversion to Permanent Housing	\$ -	\$ 588,571.00	\$ 5,039,774.92	\$ -	\$ -	\$ -
PH - Rapid Re-housing	\$ 106,715.05	\$ 6,206,548.50	\$ 3,736,730.22	\$ 1,338,299.00	\$ -	\$ -
PH - Permanent Supportive Housing	\$ -	\$ 3,136,010.00	\$ 350,000.00	\$ -	\$ -	\$ -
Other	\$ 14,818,701.00	\$ 4,790.00	\$ -	\$ -	\$ -	\$ -
Admin	\$ 13,291.95	\$ 689,806.02	\$ 93,820.50	\$ -	\$ -	\$ -
Total	\$ 17,300,190.01	\$ 17,487,776.86	\$ 15,867,117.64	\$ 2,676,598.00	\$ -	\$ -

Breakdown of Homeless Services Funding County of Fresno									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
HUD ESG FY19-20	Federal	PH - Rapid Re-housing	WestCare	RRH for 60 households	All People Experiencing Homelessness	\$ 106,715.05			
		Emergency Shelter	TPoCC	30-bed Emergency Shelter	All People Experiencing Homelessness	\$ 125,600.00			
		Admin	County of Fresno			\$ 13,291.95			
						\$ 245,607.00	7/6/2020	7/5/2022	
HUD ESG FY20-21	Federal	PH - Rapid Re-housing	WestCare	RRH for 20 households	All People Experiencing Homelessness	\$ 192,000.00			
		Emergency Shelter	WestCare	ES for 35 individuals	All People Experiencing Homelessness	\$ 47,277.00			
		Admin	County of Fresno			\$ 19,400.00			
						\$ 258,677.00	8/27/2021	8/26/2023	
County, HHAP Round 1	State	Emergency Shelter	Poverello House	34-bed Triage Center	Homelessness	\$ 139,456.02			
		Emergency Shelter	TPoCC	30-bed Triage Center	Homelessness	\$ 499,838.34			
		Bridge Housing	MHS	33-bed Bridge Housing	Homelessness	\$ 228,733.81			
		Street Outreach	Kings View	Rural Outreach	Homelessness	\$ 500,000.00			
		Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Diversion services to 300 annually	All People Experiencing Homelessness	\$ 297,723.92			
		PH - Rapid Re-housing	WestCare	RRH for 65 households	Homelessness	\$ 311,042.22			
		Bridge Housing	Fresno EoC	12-bed Youth Bridge Housing	Unaccompanied Youth	\$ 186,051.23			
		Admin	County of Fresno			\$ 162,794.82			
						\$ 2,325,640.36	6/19/2020	6/30/2025	
County, HHAP Round 2	State	Emergency Shelter	Rural ES/Triage	55 Beds	Homelessness	\$ 350,000.00			
		Emergency Shelter	Poverello & TPoCC Triage	60 Triage Beds	Homelessness	\$ 203,677.50			
		PH - Permanent Supportive Housing	RHCB	Operating subsidy for 51 PSH units	All People Experiencing Homelessness	\$ 350,000.00			
		PH - Rapid Re-housing	TBD	Youth RRH	Unaccompanied Youth	\$ 85,052.00			
		Admin	County of Fresno			\$ 74,420.50			
						\$ 1,063,150.00	9/20/2021	6/30/2026	
HCD Transitional Housing Program Round 1	State	Bridge Housing	Fresno EoC	Navigation services for 40 individuals (age 18-25) annually	Unaccompanied Youth	\$ 116,000.00		12/30/2020	6/30/2022
HCD Transitional Housing Program Round 2	State	Bridge Housing	Fresno EoC	Navigation services for 40 individuals (age 18-25) annually	Unaccompanied Youth	\$ 116,000.00		6/22/2021	6/30/2023
HCD Transitional Housing Program Round 3	State	Bridge Housing	TBD	Navigation services for homeless youth (age 18-25)	Unaccompanied Youth	\$ 116,000.00		6/22/2021	6/30/2023
CDSS HDAP FY21-22	State	PH - Rapid Re-housing	WestCare	RRH for 50 disabled homeless households annually	Chronic Homelessness	\$ 1,338,299.00			
		Services Only	WestCare	supportive services for 50 disabled homeless households annually	Chronic Homelessness	\$ 1,338,299.00		7/1/2021	6/30/2024
CDSS HDAP FY22-23	State	PH - Rapid Re-housing	WestCare	RRH for 50 disabled homeless households annually	Chronic Homelessness	\$ 1,338,299.00			
		Services Only	WestCare	supportive services for 50 disabled homeless households annually	Chronic Homelessness	\$ 1,338,299.00		7/1/2022	6/30/2025

Breakdown of Homeless Services Funding County of Fresno

Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
CalWORKs HSP	State	PH - Rapid Re-housing	Fresno Housing, CLFA	RRH for 102 families annually	Other - Homeless families		\$ 1,431,635.00	7/1/2020	6/30/2022
Bringing Families Home FY21/22	State	PH - Rapid Re-housing	CFLA	RRH for 22 families annually	Other - Homeless families		\$ 425,000.00	9/22/2020	6/30/2022
Bringing Families Home FY22/23	State	PH - Rapid Re-housing	CFLA	RRH, total # served TBD	Other - Homeless families		\$1,810,337	7/1/2022	6/30/2024
Home Safe Pilot Program	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Homelessness prevention, housing stabilization, and short-term rental assistance	Other - APS clients at risk of homelessness		\$ 588,571.00	7/1/2019	6/30/2022
Home Safe Program	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Homelessness prevention, housing stabilization, and short-term rental assistance for 200 individuals	Other - APS clients at risk of homelessness		\$ 1,514,515.00	7/1/2021	6/30/2024
County, COVID-19 Emergency Homelessness Funding (SB-89)	State	Emergency Shelter	Poverello House	COVID Emergency Shelter	All People Experiencing Homelessness		\$ 382,080.59	3/18/2020	6/30/2022
County, Project Roomkey and Rehousing Strategy Funding Round 1	State	Emergency Shelter	RHCB	211 beds	All People Experiencing Homelessness	\$ 811,768.80			
		Emergency Shelter	Best Western (MMC)	40 beds	All People Experiencing Homelessness	\$ 134,756.00			
		Emergency Shelter	RHCB	15 rooms	All People Experiencing Homelessness	\$ 214,575.82			
		Emergency Shelter	Poverello House	28 beds	All People Experiencing Homelessness	\$ 277,774.42			
County, Project Roomkey and Rehousing Strategy Funding Round 2	State	Emergency Shelter	Travelodge	12 rooms	All People Experiencing Homelessness	\$ 127,444.95			
		Emergency Shelter	Selma Super 8	45 rooms	All People Experiencing Homelessness	\$ 169,562.02			
		Emergency Shelter	RHCB	211 beds	All People Experiencing Homelessness	\$ 1,572,695.00			
		Emergency Shelter	Poverello House	28 beds	All People Experiencing Homelessness	\$ 49,283.36			
County, Project Homekey	State	Services Only			All People Experiencing Homelessness	\$510,701		11/10/2020	6/30/2022
		Other		Capital Improvements	All People Experiencing Homelessness	\$14,818,701		11/10/2020	11/10/2025
						\$15,329,402			
		Emergency Shelter	Poverello House, RH Community Builders, MMC	COVID Emergency Shelter, Non-Congregate Shelter, Infection Control	All People Experiencing Homelessness	\$ 1,012,869.44	3/19/2020	6/30/2022	
HUD ESG-CV Round 1 & 2	Federal	Emergency Shelter	WestCare	Motel Vouchers for HDAP clients	Chronic Homelessness	\$ 10,000.00			
		PH - Rapid Re-housing	RHCB	165 rental units	All People Experiencing Homelessness	\$ 3,711,076.80			
		Street Outreach	WestCare		All People Experiencing Homelessness	\$ 70,650.00			
		Admin	County of Fresno			\$ 421,835.20			
		Other		HMIS		\$ 4,790.00			
						\$ 4,218,352.00	3/27/2020	9/30/2022	
City, HUD ESG-CV Round 1	Federal	Emergency Shelter	RHCB, Poverello House	239 Beds	All People Experiencing Homelessness	\$ 1,172,047.20			
		PH - Rapid Re-housing	RHCB	165 rental units	All People Experiencing Homelessness	\$ 638,836.70			
		Emergency Shelter	Scrubcan, Knights Pumping	Infection Control	All People Experiencing Homelessness	\$ 82,274.60			
		Admin	County of Fresno			\$ 105,176.00			
				\$ 1,998,334.50	6/11/2020	6/30/2022			
No Place Like Home (Mental Health Services Act)	State	PH - Permanent Supportive Housing	Master Lease Housing	68 Beds	Chronic Homelessness	\$ 1,036,708.00			
		PH - Permanent Supportive Housing	Recovery Residences	70 Beds and Services	Substance Abuse Disorders	\$ 1,000,000.00			
		PH - Permanent Supportive Housing	Renaissance	121 Beds	Chronic Homelessness	\$ 625,434.00			
		Services Only	Villages at Broadway	Services for 26 beds	Chronic Homelessness	\$ 232,911.00			
		Services Only	Villages at Paragon	Services for 28 beds	Chronic Homelessness	\$ 224,150.00			
							\$ 3,119,203.00		

Breakdown of Homeless Services Funding County of Fresno

Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
No Place Like Home (Federal Financial Contribution)	Federal	PH - Permanent Supportive Housing	Renaissance	121 Beds	Severe Mental Illness	\$ 473,868.00			
		Services Only	Villages at Broadway	Services for 26 beds	Severe Mental Illness	\$ 60,102.00			
		Services Only	Villages at Paragon	Services for 28 beds	Severe Mental Illness	\$ 57,612.00			
							\$ 591,582.00		
DHCS Projects for Assistance in Transition from Homelessness (PATH)	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	Kings View	Homeless Outreach, Engagement, and Linkage Services & Mental Health Services	Severe Mental Illness		\$ 3,227,536.00	7/1/2021	6/30/2026
Fresno Housing Authority	Federal	PH - Rapid Re-housing	Fresno Housing Authority	51 housing certificates for DBH clients that qualify for Shelter Plus Care Program	Other - Severe mental illness and/or co-occurring substance use disorder		\$0	7/1/2021	6/30/2026
Fresno Housing Authority	Federal	Services Only	Fresno Housing Authority	51 housing certificates for DBH clients that qualify for Shelter Plus Care Program	Other - Severe mental illness and/or co-occurring substance use disorder		\$0	7/1/2021	6/30/2026
Mental Health Services Act - Innovation	State	Bridge Housing	RH Community Builders	30 beds filled through referral source such as the Emergency Room, Crisis Intervention Team, or Psychiatric Hospital - short-term lodging driven by peer support services	Other - Severe mental illness and/or co-occurring substance use disorder		\$4,679,216	10/20/2020	6/30/2023
Total:							\$ 53,331,682.51		

Table 3.2 Landscape Analysis of State, Federal and Local Funding Fresno-Madera Continuum of Care

Summary of Homeless Services Funding Fresno Madera Continuum of Care						
Homeless Service Category	FY20/21	FY20/22	FY20/23	FY20/24	FY20/25	FY20/26
Emergency Shelter	\$ 631,762.00	\$ 2,190,106.08	\$ 1,987,112.64	\$ -	\$ -	\$ -
Bridge Housing	\$ -	\$ 653,121.00	\$ 878,435.17	\$ -	\$ -	\$ -
Street Outreach	\$ 15,900.00	\$ 2,127,040.01	\$ 2,854,557.00	\$ -	\$ -	\$ -
Services Only	\$ -	\$ 50,000.00	\$ 88,243.05	\$ -	\$ -	\$ -
Homelessness Prevention and Shelter Diversion to Permanent Housing	\$ 21,200.00	\$ 283,048.00	\$ 506,276.08	\$ -	\$ -	\$ -
PH - Rapid Re-housing	\$ 127,452.00	\$ 3,848,839.04	\$ 3,026,355.30	\$ -	\$ -	\$ -
PH - Permanent Supportive Housing	\$ -	\$ 6,398,066.00	\$ 5,557,424.00	\$ -	\$ -	\$ -
Other	\$ 10,600.00	\$ 790,805.20	\$ 397,270.00	\$ -	\$ -	\$ -
Admin	\$ 8,010.00	\$ 188,011.00	\$ 348,629.91	\$ -	\$ -	\$ -
Total	\$ 814,924.00	\$ 16,529,036.33	\$ 15,644,303.15	\$ -	\$ -	\$ -

Breakdown of Homeless Services Funding Fresno Madera Continuum of Care											
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date		
2020 HUD CoC Award	Federal	PH - Permanent Supportive Housing	Community Action Partnership of Madera County, Inc.	Combined Renewal and Expansion	Chronic Homelessness	\$ 581,016					
		PH - Permanent Supportive Housing	Fresno County Economic Opportunities Commission	Project Hearth	Chronic Homelessness	\$ 296,306					
		PH - Permanent Supportive Housing	Fresno County Economic Opportunities Commission	Project Rise	Chronic Homelessness	\$ 323,995					
		PH - Permanent Supportive Housing	Fresno County Economic Opportunities Commission	Project Phoenix	Chronic Homelessness	\$ 432,584					
		Street Outreach	Fresno County Economic Opportunities Commission	Hero Team 2 Expansion	All People Experiencing Homelessness	\$ 525,000					
		PH - Permanent Supportive Housing	Housing Authority City of Fresno	Permanent Supportive Housing Blackstone	Chronic Homelessness	\$ 44,130					
		PH - Permanent Supportive Housing	Housing Authority City of Fresno	Permanent Supportive Housing Trinity	Chronic Homelessness	\$ 64,783					
		Other	Housing Authority City of Fresno	HMIS Expansion	N/A	\$ -					
		PH - Permanent Supportive Housing	Housing Authority City of Fresno	Renaissance at Santa Clara	Chronic Homelessness	\$ 85,988					
		PH - Rapid Re-housing	Housing Authority City of Fresno	A Rapid Way Home	All People Experiencing Homelessness	\$ 198,322					
		Other	Housing Authority City of Fresno	HMIS II Expansion	N/A	\$ 245,770					
		PH - Rapid Re-housing	Housing Authority City of Fresno	Rapid Rehousing Project	All People Experiencing Homelessness	\$ 250,337					
		Other	Housing Authority City of Fresno	CA-514 CoC Planning Project Application 2020	N/A	\$ 310,466					
		PH - Permanent Supportive Housing	Housing Authority City of Fresno	Shelter Plus Care 4	Chronic Homelessness	\$ 409,495					
		PH - Permanent Supportive Housing	Housing Authority City of Fresno	Shelter Plus Care 1	Chronic Homelessness	\$ 1,042,050					
		PH - Rapid Re-housing	Marjaree Mason Center, Inc.	Welcome Home	Victims of Domestic Violence	\$ 177,279					
		Bridge Housing	Marjaree Mason Center, Inc.	Clovis Transitional Project	Victims of Domestic Violence	\$ 222,501					
		PH - Rapid Re-housing	Fresno County Economic Opportunities Commission	Project Home Plate	Chronic Homelessness	\$ 366,494					
		PH - Rapid Re-housing	Marjaree Mason Center, Inc.	Welcome Home 2/2a	Victims of Domestic Violence	\$ 248,308					
		PH - Rapid Re-housing	Marjaree Mason Center, Inc.	MMC Welcome Home 3	Victims of Domestic Violence	\$ 295,485					
		PH - Rapid Re-housing	Marjaree Mason Center, Inc.	Safe and Sound (RRH - DV)	Victims of Domestic Violence	\$ 343,128					
		Street Outreach	Marjaree Mason Center, Inc.	DV Coordinated Entry 2	Victims of Domestic Violence	\$ 459,927					
		Street Outreach	Marjaree Mason Center, Inc.	DV Coordinated Entry	Victims of Domestic Violence	\$ 516,358					
		PH - Permanent Supportive Housing	Mental Health Systems Inc.	2019 Hacienda Housing Program RENEWAL	All People Experiencing Homelessness	\$ 266,514					
		PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Serenity Village	Chronic Homelessness	\$ 198,313					
		PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Stasis PSH	Chronic Homelessness	\$ 482,414					
		PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Family Villa PSH	Families Experiencing Homelessness	\$ 722,286					
		PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Falcon Court PSH	Chronic Homelessness	\$ 934,070					
		Bridge Housing	Valley Teen Ranch	Transitional Living Home (TH)	Unaccompanied Youth	\$ 30,620					
		PH - Permanent Supportive Housing	WestCare California, Inc.	Project LiftOFF Combined	Chronic Homelessness	\$ 514,122					
		Street Outreach	WestCare California, Inc.	Coordinated Entry 2018	All People Experiencing Homelessness	\$ 534,169					
								\$ 11,122,230.00			

Breakdown of Homeless Services Funding Fresno Madera Continuum of Care

Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date	
2021 HUD CoC Priority List	Federal	Street Outreach	Poverello House	Poverello CES Management Entity Project	N/A	\$619,103				
		PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Stasis Permanent Supportive Housing	Chronic Homelessness	\$482,414				
		PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Family Villa Permanent Support Housing	Families Experiencing Homelessness	\$722,286				
		PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Falcon Court Permanent Supportive Housing	Chronic Homelessness	\$934,070				
		PH - Permanent Supportive Housing	Turning Point of Central California, Inc.	Serenity Village	Chronic Homelessness	\$198,313				
		PH - Permanent Supportive Housing	Housing Authority City of Fresno	Shelter Plus Care 4	Chronic Homelessness	\$409,495				
		PH - Permanent Supportive Housing	Community Action Partnership of Madera	Shunammite Place	Chronic Homelessness	\$581,016				
		PH - Permanent Supportive Housing	Housing Authority City of Fresno	Permanent Supportive Housing Blackstone	Chronic Homelessness	\$44,130				
		PH - Permanent Supportive Housing	Housing Authority City of Fresno	Renaissance at Santa Clara	Chronic Homelessness	\$85,988				
		PH - Permanent Supportive Housing	WestCare	Project LiftOFF	Chronic Homelessness	\$514,122				
		PH - Permanent Supportive Housing	Housing Authority City of Fresno	Permanent Supportive Housing Trinity	Chronic Homelessness	\$64,783				
		PH - Rapid Re-housing	Poverello House	Poverello House New RRH Project	All People Experiencing Homelessness	\$299,142				
		PH - Rapid Re-housing	Marjaree Mason Center	Welcome Home 3	Victims of Domestic Violence	\$295,485				
		Bridge Housing	Marjaree Mason Center	Clovis Shelter	Victims of Domestic Violence	\$222,501				
		Bridge Housing	Valley Teen Ranch	Valley Teen Ranch	Unaccompanied Youth	\$30,620				
		PH - Permanent Supportive Housing	Housing Authority City of Fresno	Shelter Plus Care 1	Chronic Homelessness	\$742,050				
		PH - Rapid Re-housing	Valley Teen Ranch	Valley Teen Ranch New RRH Project	Unaccompanied Youth	\$81,600				
		PH - Permanent Supportive Housing	Fresno EOC	Project Hearth	Chronic Homelessness	\$296,306				
		PH - Rapid Re-housing	Marjaree Mason Center	Welcome Home	Victims of Domestic Violence	\$177,279				
		PH - Rapid Re-housing	Housing Authority City of Fresno	Rapid Rehousing Project	All People Experiencing Homelessness	\$250,337				
		PH - Permanent Supportive Housing	Fresno EOC	Project Phoenix	Chronic Homelessness	\$432,584				
		PH - Rapid Re-housing	Westside Family Preservation Services Network, Huron	WFPSN New DV RRH Project	Victims of Domestic Violence	\$600,000				
		PH - Rapid Re-housing	Marjaree Mason Center	Welcome Home 2	Victims of Domestic Violence	\$248,308				
		PH - Rapid Re-housing	Housing Authority City of Fresno	A Rapid Way Home	All People Experiencing Homelessness	\$148,741				
		Other	Housing Authority City of Fresno	HMS II Expansion	N/A	\$245,770				
		Other	Housing Authority City of Fresno	HMS Expansion	N/A	\$76,500				
		Street Outreach	Fresno EOC	HERO Team 2 expansion	All People Experiencing Homelessness	\$525,000				
		Street Outreach	WestCare	Coordinated Entry 2020	N/A	\$534,169				
		Street Outreach	Marjaree Mason Center	DV Coordinated Entry System	Victims of Domestic Violence	\$516,358				
		Street Outreach	Marjaree Mason Center	DV Coordinated Entry System 2	Victims of Domestic Violence	\$459,927				
		PH - Permanent Supportive Housing	Fresno EOC	Project Rise	Chronic Homelessness	\$49,867				
								\$10,888,264		
		HHAP Round 1	State	Emergency Shelter	Poverello House	30-bed Triage Center	All People Experiencing Homelessness	\$ 237,143.34		
Emergency Shelter	TPoCC			30-bed Triage Center	All People Experiencing Homelessness	\$ 849,969.30				
Bridge Housing	MHS			33-bed Bridge Housing	All People Experiencing Homelessness	\$ 388,959.19				
Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare			Diversion services to 300	All People Experiencing Homelessness	\$ 506,276.08				
PH - Rapid Re-housing	WestCare			RRH for 65 households	All People Experiencing Homelessness	\$ 528,923.66				
Bridge Housing	Fresno EoC			12-bed Youth Bridge Housing	Unaccompanied Youth	\$ 236,354.98				
Admin	County of Fresno				N/A	\$ 206,810.60				
						\$ 2,954,437.15	6/19/2020	6/30/2025		

Breakdown of Homeless Services Funding Fresno Madera Continuum of Care

Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
HHAP Round 2	State	Emergency Shelter	TBD - Rural Services	55 Bed Rural Triage/ES	All People Experiencing Homelessness	\$ 100,000.00			
		Emergency Shelter	TBD - Madera County	4 Bed Madera Triage/ES	All People Experiencing Homelessness	\$ 300,000.00			
		Emergency Shelter	TPoCC, Poverello House	60 Triage Beds	All People Experiencing Homelessness	\$ 500,000.00			
		Street Outreach	Kings View	Rural Outreach Services	All People Experiencing Homelessness	\$ 200,000.00			
		Services Only	RHBC	Landlord Engagement	All People Experiencing Homelessness	\$ 88,243.05			
		PH - Rapid Re-housing	TBD	Youth RRH	Unaccompanied Youth	\$ 111,834.64			
		Admin	County of Fresno	Admin	N/A	\$ 97,855.31			
						\$ 1,397,933.00	9/20/2021	6/30/2026	
CESH Round 1	State	Bridge Housing	MHS	33-bed Bridge Housing	All People Experiencing Homelessness	\$ 400,000.00			
		Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Diversion services to 300	All People Experiencing Homelessness	\$ 200,000.00			
		PH - Rapid Re-housing	WestCare	24 rental units	All People Experiencing Homelessness	\$ 834,931.00			
		Services Only	RHCB	Landlord Risk Mitigation Fund	All People Experiencing Homelessness	\$ 50,000.00			
		Admin				\$ 78,154.00			
						\$ 1,563,085.00	10/13/2019	10/12/2024	
CESH Round 2	State	PH - Rapid Re-housing	RHCB	RH Landlord Engagement services	All People Experiencing Homelessness	\$ 400,612.00			
		PH - Rapid Re-housing	WestCare	24 rental units	All People Experiencing Homelessness	\$ 284,705.00			
		Other	Housing Authority	System Support - HMIS	N/A	\$ 75,000.00			
		Other	Madera County DSS	Madera Homeless Planning	N/A	\$ 50,000.00			
		Other	TBD	Rural Fresno County Homeless Planning	N/A	\$ 25,000.00			
		Admin	County of Fresno	Admin		\$ 43,964.00			
						\$ 879,281.00	5/29/2020	5/29/2025	
HCD ESG FY18-19	State	PH - Rapid Re-housing	CAPMC	Rapid Rehousing services for 15 households	All People Experiencing Homelessness	\$ 127,452.00			
		Emergency Shelter	CAPMC	Emergency Shelter services for 30 households	All People Experiencing Homelessness	\$ 102,090.00			
		Street Outreach	CAPMC	Street Outreach services for 200 unsheltered homeless individuals	All People Experiencing Homelessness	\$ 15,900.00			
		Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC	Homeless Prevention services for 20 households	All People Experiencing Homelessness	\$ 21,200.00			
		Other		HMIS	N/A	\$ 10,600.00			
		Admin	County of Fresno	Admin	N/A	\$ 8,010.00			
						\$ 285,252.00	1/2/2020	2/12/2021	
HCD ESG FY19-20	State	PH - Rapid Re-housing	CAPMC	Rapid Rehousing services for 30 households	All People Experiencing Homelessness	\$ 110,896.00			
		Emergency Shelter	CAPMC	Emergency Shelter services for 60 households	All People Experiencing Homelessness	\$ 41,586.00			
		Street Outreach	CAPMC	Street Outreach services for 400 unsheltered homeless individuals	All People Experiencing Homelessness	\$ 41,586.00			
		Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC	Homeless Prevention services for 40 households	All People Experiencing Homelessness	\$ 55,448.00			
		Other		HMIS	N/A	\$ 25,273.00			
		Admin	County of Fresno	Admin	N/A	\$ 7,957.00			
						\$ 282,746.00	TBD	TBD	
CDBG-CV	State	Emergency Shelter	Selma COM	COVID Emergency Shelter	All People Experiencing Homelessness	\$ 529,672.00		12/1/2020	6/30/2021
CoC, COVID-19 Emergency Homelessness Funding (SB-89)	State	Emergency Shelter	Poverello House	COVID Emergency Shelter	All People Experiencing Homelessness	\$ 488,763.33		3/19/2020	6/30/2022

Breakdown of Homeless Services Funding Fresno Madera Continuum of Care

Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date	
HCD ESG-CV Round 1 & Round 2	State	Emergency Shelter	CAPMC		All People Experiencing Homelessness	\$722,816.31				
		Emergency Shelter	RHCB		All People Experiencing Homelessness	\$316,486.01				
		Emergency Shelter	MMC		All People Experiencing Homelessness	\$411,089.13				
		Emergency Shelter	Housing Authority		All People Experiencing Homelessness	\$209,365.30				
		Street Outreach	CAPMC		All People Experiencing Homelessness	\$50,000.01				
		Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC		All People Experiencing Homelessness	\$11,249.87				
		Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare		All People Experiencing Homelessness	\$16,350.13				
		PH - Rapid Re-housing	CAPMC		All People Experiencing Homelessness	\$135,948.38				
		PH - Rapid Re-housing	WestCare		All People Experiencing Homelessness	\$401,238.66				
		PH - Rapid Re-housing	RHCB		All People Experiencing Homelessness	\$85,860.00				
		Other	CAPMC	HMIS			\$15,000.00			
		Other	WestCare	HMIS			\$2,796.20			
		Other	Housing Authority	HMIS			\$40,000.00			
		Admin	CAPMC, RHCB, County of Fresno	Admin			\$101,900.00			
Total:							\$	\$2,520,100.00	3/27/2020	8/30/2022
							\$	32,911,763.48		

Table 3.3 Landscape Analysis of State, Federal and Local Funding - City of Fresno

Summary of Homeless Services Funding City of Fresno						
Homeless Service Category	FY20/21	FY20/22	FY20/23	FY20/24	FY20/25	FY20/26
Emergency Shelter	\$ 2,926,776.15	\$ 14,256,206.50	\$ 5,637,152.16	\$ -	\$ -	\$ -
Bridge Housing	\$ 200,697.38	\$ 1,309,871.00	\$ 725,553.37	\$ -	\$ -	\$ -
Street Outreach	\$ 776,975.42	\$ 802,590.50	\$ 596,239.40	\$ -	\$ -	\$ -
Services Only	\$ 53,460.12	\$ 2,223,301.00	\$ -	\$ -	\$ -	\$ -
Homelessness	\$ -	\$ 954,470.00	\$ -	\$ -	\$ -	\$ -
PH - Rapid Re-housing	\$ -	\$ 1,570,023.00	\$ -	\$ -	\$ -	\$ -
PH - Permanent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 7,706.00	\$ 287,582.00	\$ 70,000.00	\$ -	\$ -	\$ -
Admin	\$ 160,193.82	\$ 1,549,307.00	\$ 634,859.20	\$ -	\$ -	\$ -
Total	\$ 4,125,808.89	\$ 22,953,351.00	\$ 7,663,804.13	\$ -	\$ -	\$ -

Breakdown of Homeless Services Funding City of Fresno									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
City of Fresno, HEAP	State	Services Only	Fresno EOC	Employment Services to 45 individuals	All People Experiencing Homelessness	\$ 53,460.12	\$ 53,460.12	7/1/2019	6/30/2021
		Other	Fresno Housing Authority	HMIS Support	All People Experiencing Homelessness	\$ 7,706.00	\$ 7,706.00	7/1/2019	6/30/2021
		Street Outreach	Kings View	Street Outreach and Assessment Services	All People Experiencing Homelessness	\$ 614,714.82	\$ 614,714.82	7/1/2019	6/30/2021
		Emergency Shelter	Marjaree Mason Center	Emergency Shelter and Supportive services to 16 families (40 adults and children) who are victims of domestic violence	People fleeing domestic violence	\$ 118,463.50	\$ 118,463.50	7/1/2019	6/30/2021
		Emergency Shelter	Poverello House	Diversion, Emergency Shelter, Motel Vouchers to 440 individuals	All People Experiencing Homelessness	\$ 118,487.37	\$ 118,487.37	7/1/2019	6/30/2021
		Emergency Shelter	TPOCC	50-bed Golden State Triage Center	All People Experiencing Homelessness	\$ 1,388,382.64	\$ 1,388,382.64	7/1/2019	6/30/2021
		Emergency Shelter	TPOCC	30-bed Bridge Point Triage Center	All People Experiencing Homelessness	\$ 243,918.14	\$ 243,918.14	9/1/2020	6/30/2021
		Bridge Housing	Fresno EOC	4 beds for youth bridge housing and case management up to 6 months	Unaccompanied Youth	\$ 200,697.38	\$ 200,697.38	7/1/2019	6/30/2021
		Emergency Shelter	RH Community Builders	80-bed Sands Triage Center	All People Experiencing Homelessness	\$ 314,172.06	\$ 314,172.06	3/15/2021	9/30/2021
		Admin	City of Fresno	Grant Administration		\$ 160,193.82	\$ 160,193.82	7/1/2019	6/30/2021
				Total Grant Allocation		\$ 3,220,195.85	\$ 3,105,519.90	12/28/2018	6/30/2021
				Interest			\$ 114,675.95		
City of Fresno, PY 2020 HOPWA	Federal	Bridge Housing	WestCare in partnership with The Living Room	20 Transitional short-term housing facility units, Supportive Services, Housing Information and Referral Services	HIV/AIDS		\$ 617,040.00		
		PH - Rapid Re-housing	WestCare in partnership with The Living Room	TBRA to 20 individuals	All People Experiencing Homelessness				
		Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare in partnership with The Living Room	STRMU to 26 individuals	HIV/AIDS				
		Admin	City of Fresno	Grant Administration			\$ 19,084.00		
						\$ -	\$ 636,124.00	8/21/2020	9/30/2023

Breakdown of Homeless Services Funding City of Fresno									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
City of Fresno, PY 2021 HOPWA	Federal	Bridge Housing	WestCare in partnership with The Living Room	20 Transitional short-term housing facility units, Supportive Services, Housing Information and Referral Services	HIV/AIDS		\$ 692,831.00		
		PH - Rapid Re-housing	WestCare in partnership with The Living Room	TBRA to 20 individuals	All People Experiencing Homelessness				
		Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare in partnership with The Living Room	STRMU to 26 individuals	HIV/AIDS				
		Admin	City of Fresno	Grant Administration			\$ 21,427.00		
							\$ 714,258.00		
City of Fresno, PY 2020 HOME TBRA	Federal	PH - Rapid Re-housing	Fresno Housing Authority	TBRA to 53 households	Homelessness	\$ 711,789.00		8/21/2020	9/30/2025
City of Fresno, PY 2020 ESG	Federal	Street Outreach	Poverello House - HOPE Team	600 homeless individuals served annually	All People Experiencing Homelessness		\$ 227,247.00		
		PH - Rapid Re-housing	Poverello House	Rapid rehousing to 26 individuals	All People Experiencing Homelessness		\$ 252,501.00		
		Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Homeless Prevention to 12 individuals	All People Experiencing Homelessness		\$ 237,482.00		
		Admin	City of Fresno	Grant Administration		\$ 45,751.00			
						\$ -	\$ 762,981.00		8/21/2020
City of Fresno, PY 2021 ESG	Federal	Street Outreach	Poverello House - HOPE Team	300 homeless individuals served annually	All People Experiencing Homelessness		\$ 95,683.00		
		PH - Rapid Re-housing	Poverello House	Rapid rehousing to 26 individuals	All People Experiencing Homelessness		\$ 105,733.00		
		Homelessness Prevention and Shelter Diversion to Permanent Housing	WestCare	Homeless Prevention to 12 individuals	All People at risk of homelessness		\$ 236,988.00		
		Emergency Shelter	Marjaree Mason Center	Emergency Shelter and Supportive services to 300 individuals	People fleeing domestic violence		\$ 101,457.00		
		Other	Fresno Housing Authority	HMIS Support		\$ 21,231.00			
		Admin	City of Fresno	Grant Administration		\$ 45,494.00			
				\$ 606,586.00					
City of Fresno, ESG-CV round 1	Federal	Emergency Shelter	Couty of Fresno	Joint COVID-19 Homeless Response	All People Experiencing Homelessness		\$ 1,893,159.00		
		Other	City of Fresno	Grant Administration		\$ 210,351.00			
						\$ 2,103,510.00			
City of Fresno, ESG-CV round 2	Federal	Emergency Shelter	Mental Health Systems	50 Beds-Fresno Center	All People Experiencing Homelessness		\$ 1,620,339.50		
		Street Outreach	Poverello House - HOPE Team	600 homeless individuals served annually	All People Experiencing Homelessness		\$ 367,587.00		
		Street Outreach	Kings View - HOPE Team	88- individuals (actual served)	All People Experiencing Homelessness		\$ 112,073.50		
		PH - Rapid Re-housing	Centro La Familia	50 Housholds	All People Experiencing Homelessness		\$ 250,000.00		
		PH - Rapid Re-housing	The Fresno Center	50 Housholds	All People Experiencing Homelessness		\$ 250,000.00		

Breakdown of Homeless Services Funding City of Fresno									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
		Emergency Shelter	TBD		All People Experiencing Homelessness		\$ 1,155,443.00		
		Emergency Shelter	Fresno Housing Authority	80-beds Journey Home	All People Experiencing Homelessness		\$ 1,350,000.00		
		Emergency Shelter	Fresno Housing Authority	98-beds Sun Lodge	All People Experiencing Homelessness		\$ 1,171,000.00		
		Services Only	UCSF	Vaccine Clinics (500 individuals assisted with supportive services and 75 individuals assisted with vaccine incentives)	All People Experiencing Homelessness		\$ 438,566.00		
		Emergency Shelter	Poverello House	120-beds Village of Hope (60 beds during COVID)	All People Experiencing Homelessness		\$ 237,377.28		
		Emergency Shelter	Elevate Community Services	107-rooms	All People Experiencing Homelessness		\$ 1,241,045.72		
		Emergency Shelter	Marjaree Mason Center	300 Individuals	People fleeing domestic violence		\$ 300,000.00		
		Other	Fresno Housing Authority	HMIS Support			\$ 56,000.00		
		Admin	City of Fresno	Grant Administration			\$ 296,011.00		
							\$ 8,845,443.00		
City of Fresno, HHAP Round 1	State	Emergency Shelter	TPOCC	Center	Homelessness	\$ 505,677.81	\$ 1,628,000.09	7/1/2021	6/30/2023
		Emergency Shelter	TPOCC	30-bed Bridge Point Triage Center	All People Experiencing Homelessness	\$ 245,834.79	\$ 1,022,696.10	7/1/2021	6/30/2023
		Emergency Shelter	TPOCC	80-bed Journey Home	All People Experiencing Homelessness		\$ 500,000.00	1/1/2020	12/13/2022
		Bridge Housing	Fresno EOC	6 beds for youth bridge housing and case management up to 6 months	Unaccompanied Youth	\$ 23,758.09	\$ 242,152.76	7/1/2021	6/30/2023
		Emergency Shelter	RH Community Builders	80-bed Sands Triage Center	All People Experiencing Homelessness	\$ 327,409.18	\$ 327,409.44	3/15/2021	9/30/2021
		Emergency Shelter	Comprehensive Addiction Programs, Inc	80-bed Travel Inn	All People Experiencing Homelessness	\$ 394,131.89	\$ 201,080.00	6/28/2021	9/30/2021
		Street Outreach	Poverello House	Street Outreach and Assessment Services	All People Experiencing Homelessness		\$ 596,239.40	10/1/2021	9/30/2023
		Emergency Shelter	Marjaree Mason Center	Emergency Shelter and Supportive services to 16 families (40 adults and children) who are victims of domestic violence	People fleeing domestic violence	\$ 21,812.93	\$ 45,366.52	7/1/2021	6/30/2023
		Emergency Shelter	TBD	Added City Triage Beds (Uncommitted)	All People Experiencing Homelessness		\$ 878,717.70	TBD	
		Bridge Housing	TBD	Added Youth Bridge Housing Beds (Uncommitted - youth set aside)	Unaccompanied Youth		\$ 250,506.93	TBD	
		Other	Fresno Housing Authority	HMIS Support			\$ 35,000.00	7/1/2021	6/30/2023
		Admin	City of Fresno	Grant Administration		\$ 51,354.00	\$ 431,077.23	7/1/2021	6/30/2023
						\$ 1,569,978.69	\$ 6,158,246.00	6/19/2020	6/30/2025

Breakdown of Homeless Services Funding City of Fresno										
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date	
City of Fresno, HHAP Round 2	State	Emergency Shelter	Mental Health Systems	50-bed Hacienda (Proposed Project)	All People Experiencing Homelessness		\$ 881,774.81	TBD		
		Emergency Shelter	Comprehensive Addiction Programs, Inc	80-bed Travel Inn	All People Experiencing Homelessness		\$ 214,863.00	6/28/2021	9/30/2021	
		Street Outreach	Poverello House	Street Outreach and Assessment Services	All People Experiencing Homelessness		\$ 162,260.60	10/1/2021	9/30/2021	
		Emergency Shelter	Marjaree Mason Center	Emergency Shelter and Supportive services to 16 families (40 adults and children) who are victims of domestic violence	People fleeing domestic violence		\$ 73,096.98	7/1/2021	6/30/2023	
		Emergency Shelter	Poverello House	Diversion, Emergency Shelter, Motel Vouchers to 440 individuals	All People Experiencing Homelessness		\$ 28,373.90	\$ 148,078.37	7/1/2021	12/31/2023
		Emergency Shelter	TBD	Added City Triage Beds (Uncommitted)	All People Experiencing Homelessness		\$ 959,421.59	TBD		
		Bridge Housing	TBD - Youth Set-aside	Added Youth Bridge Housing Beds (Uncommitted - youth set aside)	Unaccompanied Youth		\$ 232,893.68	TBD		
		Other	Fresno Housing Authority	HMIS Support (Uncommitted)			\$ 35,000.00	TBD		
		Admin	City of Fresno	Grant Administration			\$ 203,781.97	TBD		
							\$ 28,373.90	\$ 2,911,171.00	TBD	6/30/2026
City of Fresno, HOPWA-CV	Federal	Services Only	WestCare in partnership with The Living Room	Supportive Services and STRMU to 75 individuals who are low income with HIV/AIDS and their families who have been affected by COVID-19	HIV/AIDS		\$ 87,020.00			
		Admin	City of Fresno	Grant Administration			\$ 5,554.00			
							\$ -	\$ 92,574.00	10/19/2020	6/30/2022

Breakdown of Homeless Services Funding City of Fresno

Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
City of Fresno, CDBG-CV 1&3	Federal	Emergency Shelter	City of Fresno	599 persons	All People Experiencing Homelessness	\$ 1,664,000.00	\$ 1,664,000.00		
		Emergency Shelter	Fresno Housing Authority	80-beds Journey Home	All People Experiencing Homelessness	\$ 968,000.00	\$ 968,000.00		
		Emergency Shelter	Fresno Housing Authority	xx-beds Sun Lodge	All People Experiencing Homelessness	\$ 722,000.00	\$ 722,000.00		
		Services Only	TBD	Medical Clinics/Facility Investments	All People Experiencing Homelessness	\$ 671,300.00	\$ 671,300.00		
		Services Only	TBD	Medical Clinic Operations	All People Experiencing Homelessness	\$ 671,300.00	\$ 671,300.00		
		Homelessness Prevention and St	TBD	Tenant/Landlord Counseling	All People Experiencing Homelessness	\$ 380,000.00	\$ 380,000.00		
		Homelessness Prevention and St	CHC	Tenant/Landlord Counseling	All People Experiencing Homelessness	\$ 100,000.00	\$ 100,000.00		
		Emergency Shelter	TBD	Homeless Facility	All People Experiencing Homelessness	\$ 1,332,385.00	\$ 1,332,385.00		
		Services Only	TBD	TBD	All People Experiencing Homelessness	\$ 355,115.00	\$ 355,115.00		
		Admin	City of Fresno	Grant Administration		\$ 1,115,986.00	\$ 1,115,986.00		
							\$ 7,980,086.00		
Total:		Total Grant Allocation					\$ 34,742,963.85		

Table 3.4 Landscape Analysis of State, Federal and Local Funding - County of Madera

Summary of Homeless Services Funding - County of Madera						
Homeless Service Category	FY20/21	FY20/22	FY20/23	FY20/24	FY20/25	FY20/26
Emergency Shelter	\$ 70,178.00	\$ 789,173.00	\$ -	\$ -	\$ -	\$ -
Bridge Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street Outreach	\$ 270,048.00	\$ 74,310.00	\$ -	\$ -	\$ -	\$ -
Services Only	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Homelessness	\$ 775,338.00	\$ 490,588.00	\$ -	\$ -	\$ -	\$ -
PH - Rapid Re-housing	\$ 482,549.00	\$ 160,896.00	\$ 188,084.00	\$ -	\$ -	\$ -
PH - Permanent	\$ 571,250.00	\$ 186,982.00	\$ -	\$ -	\$ -	\$ -
Other	\$ 30,000.00	\$ 440,081.00	\$ -	\$ -	\$ -	\$ -
Admin	\$ -	\$ 28,294.26	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,199,363.00	\$ 2,170,324.26	\$ 188,084.00	\$ -	\$ -	\$ -

Breakdown of Homeless Services Funding - County of Madera									
Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date
CDBG - CARES City of Madera Community Services Block Grant (CSBG) - CARES	Federal	Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC/Madera Coalition for Community Justice	96 Households x \$1,300 rent x 2.21 months	All People Experiencing Homelessness		\$ 275,338.00	7/1/2020	6/30/2021
	State	Other	CAPMC	Eligible families with less than 200% Federal Poverty Guidelines	All People Experiencing Homelessness		\$ 280,274.00	3/27/2020	5/31/2022
Emergency Solutions Grant (ESG)	Federal	PH - Rapid Re-housing	Fresno DSS/ CAPMC	7 households x \$1,320.19/month x 12 months	All People Experiencing Homelessness	\$ 110,896.00			
		Emergency Shelter		20 Households x \$90/night x 23.1 days	Chronic Homelessness	\$ 41,586.00			
		Street Outreach		Outreach to estimated 200 unduplicated Homeless Individuals	All People Experiencing Homelessness	\$ 41,586.00			
		Homelessness Prevention and Shelter Diversion to Permanent Housing		37 households x \$1,498.59 estimated rent	Chronic Homelessness	\$ 55,448.00			
		Admin		Homeless Management Information System		\$ 27,724.00			
						\$ 277,240.00	1/1/2021	12/31/2021	
Emergency Solutions Grant (ESG) - CARES	Federal	Emergency Shelter	Fresno DSS/CAPMC	20 Households x \$90/night x 33.33 days	All People Experiencing Homelessness	\$ 60,000.00			
		PH - Rapid Re-housing	Fresno DSS pass thru to CAPMC	9 households x estimated rent of \$1,111.11 x 5 months	Chronic Homelessness	\$ 50,000.00			
						\$ 110,000.00	01/01/2021	12/31/2021	
Homeless Outreach Funding Community Corrections Partnership	Local	Street Outreach	CAPMC	N/A	All People Experiencing Homelessness		\$ 231,000.00	07/01/2020	06/30/2021
Homeless Housing Assistance Program (HHAP)	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	County/ CAPMC	155 households x \$1,500 x 2 months	All People Experiencing Homelessness	\$ 310,000.00			
		Street Outreach	County/ CAPMC	Outreach to estimated 100 unduplicated Homeless Individuals	Chronic Homelessness	\$ 32,724.00			
		Homelessness Prevention and Shelter Diversion to Permanent Housing	County/ CAPMC	40 households x estimated benefit of \$200 x 4.39 years	Severe Mental Illness	\$ 35,140.00			
		Admin		HMIS	Substance Abuse Disorders	\$ 570.26			
		Other	County/ CAPMC	Housing for Transitional Age Youth	Unaccompanied Youth	\$ 33,000.00			
						\$ 411,434.26	6/19/2020	6/30/2025	
County, HHAP Round 2	State	PH - Rapid Re-housing		17 Households up to \$1152.00	Chronic Homelessness				
		Other		Outreach Navigation Center	All People Experiencing Homelessness				
		Emergency Shelter	County	13 Youth Households @ \$1152.00 Support Bridge Housing	Unaccompanied Youth	\$ 188,084.00		7/1/2021	6/30/2026
Kaiser Foundation	Private Funder	Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC	30 households x \$1,111.97 x 2 months	All People Experiencing Homelessness	\$ 90,000.00			
		Street Outreach	CAPMC	100 served annually	All People Experiencing Homelessness		\$ 90,000.00	12/1/2020	12/31/2021
HUD - Permanent Supportive Housing - Shunammite Place	Federal	PH - Permanent Supportive Housing	CAPMC	36 households served annually	Chronic Homelessness	\$ 571,250.00	\$ 571,250.00	11/1/2020	10/31/2021
Pathway Assistance to Transition into Housing (PATH)	Federal	Street Outreach	Madera County BH/CAPMC	15 served annually	Severe Mental Illness	\$ 39,048.00	\$ 39,048.00	1/1/2020	6/30/2020
County, CALWORKS/HSP	State	PH - Rapid Re-housing	County	108 households served during 11 months of 2020	All People Experiencing Homelessness	\$ 482,549.00		7/1/2020	6/30/2021
Project Room Key Round 2	State	Emergency Shelter	County DSS/CAPMC	15 households x \$90/night x 33.47 days	Chronic Homelessness	\$ 45,178.00		12/20/2020	6/30/2021
CALOES Shelter-Based Domestic Violence.	State	Emergency Shelter	CAPMC	2557 bed nights served annually	All People Experiencing Homelessness	\$ 537,587.00		10/1/2021	9/30/2022

Breakdown of Homeless Services Funding - County of Madera

Funding Source	Funding Source Type	Activity Type	Lead Agency	Service Capacity	Target Population	Activity Subtotal	Total Allocation	Effective Date	End Date	
CALOES Transitional Housing Program	State	Other	CAPMC	58 households served annually	Domestic Violence		\$ 126,807.00	10/1/2021	9/30/2022	
Madera Rescue Mission	Local	Emergency Shelter	Madera Rescue Mission	House approximately 50 men and 15-20 women	All People Experiencing Homelessness		?			
County CARES Act - Coronavirus Relief Fund	State	Homelessness Prevention and Shelter Diversion to Permanent Housing	CAPMC/Madera Coalition for Community Justice	100 households x \$1,500 x 3.33 months	All People Experiencing Homelessness	\$ 35,000.00	\$ 500,000.00	8/1/2020	12/31/2020	
WIOA - Housing	Federal	Emergency Shelter	CVOC	20 households	All People Experiencing Homelessness		\$ 25,000.00	7/1/2020	9/30/2021	
CSBG - CARES	State	Emergency Shelter	CVOC	50 households	All People Experiencing Homelessness		\$ 150,000.00	7/1/2020	8/31/2022	
FEMA - CARES	Federal	Other	CAPMC	30 households x \$1,000	All People Experiencing Homelessness	\$ 30,000.00	\$ 30,000.00	1/27/2020	5/31/2021	
HUD - Serenity Village	Federal	PH - Permanent supportive Housing	Turning Point	7 households provided 12 months of housing annually	Chronic Homelessness		\$ 186,982.00			
Total:							\$	4,557,771.26		

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People	Increase as % Change from Baseline
3793	1137	30%
Optional Comments		
<p>Due to significant steady increase in number of people accessing services who are experiencing homelessness from 2018 to 2020 (+71%), the regional partners will plan to reduce the rate of increase for those experiencing homelessness from 71% to 30% for the period of July 1, 2020 through June 30, 2024, rather than an overall reduction of those accessing homeless services. Additionally, increased Street Outreach services will expand access to homeless services resources for those who are experiencing homelessness with the goal of connecting them to successful placements from unsheltered homelessness.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>4.4% of total population is Black or African American, but 23.5% of homeless population is Black or African American. The regional partners will plan to expand access to services for Black or African American people experiencing homelessness by 15% or an increase of 113. To help meet this goal, the Fresno Madera Continuum of Care (FMCoC) will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color.</p>	<p>For Black or African American homeless population, increase in # of people: 113; Increase as % of baseline: +15%; benchmark: 867</p>	

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
2681	215	8%

Optional Comments

The rate of unsheltered homelessness has increased significantly since 2018 (+59%) and shelter capacity is expected to drop significantly following the closure of the COVID shelters and the conversion of Roomkey facilities to permanent housing.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
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4.4% of the total population is Black or African American, but 16% of the unsheltered homeless population is Black or African American. The regional partners will plan to reduce the number of Black or African American people experiencing unsheltered homelessness by 15% or a reduction of 65 individuals. Additionally, 1.2% of the general population is American Indian or Alaska Native, but 10% of the unsheltered homeless population is American Indian or Alaska Native. The regional partners will plan to reduce the number of American Indian or Alaska Native people experiencing unsheltered homelessness by 15% or a reduction of 41 individuals. To help achieve these goals, the FMCoC in partnership with the City and County of Fresno and the County of Madera will develop a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board.

For Black or African American homeless population, decrease in # of people experiencing unsheltered homelessness: 65, decrease as % of baseline: -15%, benchmark: 367; for American Indian or Alaska Native homeless population, decrease in # of people experiencing unsheltered homelessness: 41, decrease as % of baseline: -15%, benchmark: 233

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data: Annual Estimate of # of people who become homeless for the first time	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
2081	208	10%
Optional Comments		
The number of those who become homeless for the first time has risen considerably since 2018 (+35%), however the newly homeless population represents 55% of the total homeless population. Newly homeless individuals are accessing emergency shelter services at a much higher rate than in previous years indicating the need for effective diversion strategies at access sites.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
4.4% of the general population is Black or African American, but 19% of the newly homeless population is Black or African American. The regional partners will plan to reduce the number of Black or African American people who become homeless for the first time by 10% or a reduction of 40 individuals. To help inform the efforts to meet this goal, the FMCoC in partnership with the City and County of Fresno and the County of Madera will engage with individuals experiencing homeless and formerly homeless persons in the community to develop a paid Lived Experience Advisory Board of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color who regularly convene, with one member serving on the FMCoC Board of Directors with voting rights.	For Black or African American homeless population, reduce the # of persons who become homeless for the first time by 40; decrease as a % of baseline: 10%; benchmark: 355	

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual Estimate of # of people exiting homelessness into permanent housing	Increase in # of People	Increase as % Change from Baseline
1185	178	15%
Optional Comments		
<p>Total number of exits to permanent housing has increased since 2018, but the success rate has decreased by 8%. Likewise, success rates from interim shelter programs have fallen by 8% and represent a greater percentage of total exits as compared with 2018. This decrease may be due to increased shelter capacity as part of the COVID response that did not always have corresponding intensive housing case management. More people were seeking shelter during the pandemic who may not have been ready for permanent housing causing exits from shelter to stagnate amid COVID.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>An assessment of internal 2019-2020 data on exits to permanent housing from Permanent Supportive Housing, Rapid Rehousing, Transitional Housing, Emergency Shelter, and Street Outreach projects shows that the rate of exits to permanent housing for both Asian and American Indian or Alaska Native homeless populations was 14% as compared to the average of 35% for all populations. In particular, exits from emergency shelter were significantly lower than the average of 39% - the exit success rate was 27% for the Asian population and 18% for the American Indian or Alaska Native population. Exact baseline data for the number of exits to permanent housing for the Asian homeless population is not available due to the small population size, but it is estimated to be fewer than 10 individuals. The regional partners will plan to increase the number of Asian people who exit homelessness to permanent housing by 11 individuals and increase the number of American Indian or Alaska Native people who exit homelessness to permanent housing by 10 or 33% of the baseline of 30. To help meet this goal, the FMCoC in partnership with the City and County of Fresno and the County of Madera will develop a system of ongoing analysis regarding equitable exits to permanent housing for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board.</p>	<p>For the Asian population, increase the # of persons who exit homelessness to permanent housing by 11; increase as a % of baseline: N/A; benchmark: 11. For the American Indian or Alaska Native population, increase the # of persons who exit homelessness to permanent housing by 10; increase as a % of baseline: 33%; benchmark: 40.</p>	

Outcome Goal #4: Reducing the length of time persons remain homeless.		
Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in Average # of Days	Decrease as % Change from Baseline
84	8	10%
Optional Comments		
<p>The average length of time persons remain homeless increased by 53% since 2018, although no change was recorded between 2018 and 2019. Moreover, the length of time homeless for interim shelter projects increased by 109% from 2018 and is up to 102 days according to internal data from the 2021 System Performance Measures. COVID may have impacted length of time homeless measures due to increased shelter capacity with only limited corresponding navigation services as well as a slow-down in the housing search and placement process due to social distancing protocols.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>The length of time homeless for Black or African American homeless population is 11% higher than the average (93 days). The length of time homeless for Asian homeless population is 25% higher than the average (105 days). The regional partners will plan to reduce the length of time Black or African American people remain homeless by -15% or 6 days and reduce the length of time Asian people remain homeless by 15% or 16 days. To help meet this goal, the FMCoC will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color.</p>	<p>For Black or African American population, reduce average length of time persons remain homeless by 15% or 6 days, benchmark: 87 days; For Asian population, reduce average length of time persons remain homeless by 15% or 16 days, benchmark: 89 days</p>	

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Baseline Data: % of people who return to homelessness after having exited homelessness to permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
12%	2%	17%

Optional Comments

The % of people who returned to homelessness within 6 months increased by 50% since 2018, but no change was recorded between 2018 and 2019. Internal data shows a lower rate of returns to homelessness (6%) than the Cal ICH baseline – per the State’s guidance, this is likely due to inclusion of exits and returns from all homeless services programs, rather than just Emergency Shelter, Safe Harbor, Transitional Housing, Street Outreach, and Rapid Rehousing/Permanent Supportive Housing programs. Returns from interim shelter programs have increased by 81% since 2018 (from 11% to 20%).

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
Returns to homelessness for American Indian or Alaska Native (14%) and Black or African American populations (13%) are slightly higher than the average for the homeless population overall (12%). Strategies for achieving related goals include: Promoting diversity in street outreach services staff which has led to greater engagement with services for underserved populations. The more those experiencing homelessness can identify with those providing services the higher the success rate to accepting and participating in programs.	For Black or African homeless population, decrease in % of people who return to homelessness: 3%, decrease as percentage change from baseline: 23%, benchmark: 10%; for American Indian or Alaska Native population, decrease in percentage of People who return to homelessness: 4%, decrease as percentage change from baseline: 29%, benchmark: 10%.

Outcome Goal #6: Increasing successful placements from street outreach.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
99	5	5%

Optional Comments

The number of successful placements has decreased since 2018, however internal data from 2021 shows a dramatic increase in both successful placements and exit success rates from street outreach. Expanded street outreach services are expected to result in increased engagement with those living on the street over the next few years. In 2021 there was an increase of successful placements due to the success of Project Offramp. The City of Fresno is a recipient of the Encampment Resolution Funding with a goal to successfully house 26 individuals, which accounts for the conservative goal set for HHAP-3.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
Internal data for CY2020 Street Outreach projects show that Asian (39), American Indian or Alaska Native (91), Native Hawaiian or Other Pacific Islander (13) populations received services, but no successful placements for these populations were reported by Cal ICH. Collectively these populations represent 11% of the individuals served in Street Outreach programs in 2020. Exact Cal ICH baseline data for the number of successful placements from street outreach for the Asian, American Indian or Alaska Native, and Native Hawaiian or Other Pacific Islander homeless populations is not available due to the small population size, but it is estimated to be fewer than 3 individuals for each population. The regional partners will plan to increase successful placements for the Asian population by 4, American Indian or Alaska Native by 9, and Hawaiian Native or Other Pacific Islander by 1. To help achieve these goals, the FMCoC in partnership with the City and County of Fresno and the County of Madera will develop a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The FMCoC will also utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color.	For the Asian homeless population, increase in # of people successfully placed from street outreach: 4, increase as percentage change from baseline: N/A, benchmark: 4; for American Indian or Alaska Native homeless population, increase in # of people successfully placed from street outreach: 9, increase as percentage change from baseline: N/A, benchmark: 9; for Native Hawaiian or Other Pacific Islander homeless population increase in # of people successfully placed from street outreach: 1, increase as percentage change from baseline: N/A, benchmark: 1

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Expand prevention services and target funds to those most likely to enter homelessness; implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; expand street outreach services to connect additional people to services; increase successful placements from Street Outreach (as outlined in Outcome Goal #6); increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter.</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>July 1, 2021 - June 30, 2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera</p>	
<p>Measurable Targets</p> <p>1a: Increase # of people accessing services who are experiencing homelessness by 1137 individuals (or an 30% increase from the CY2020 baseline of 3793), benchmark target: 4930; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 113 individuals (or a 15% from the CY2020 baseline of 754); benchmark target: 867. 1b: Reduce # of persons experiencing unsheltered homelessness daily by 215 individuals (or 8% decrease from the CY2020 baseline of 2681), benchmark target: 2466; For Black or African American homeless population, decrease in # of people experiencing unsheltered homelessness: 65 (or a 15% decrease from the CY2020 baseline of 432), benchmark target: 367; for American Indian or Alaska Native homeless population, decrease in # of people experiencing unsheltered homelessness: 41 (or a 15% from the CY2020 baseline of 274), benchmark target: 233.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	
Increase prevention services and target funds to those most likely to enter homelessness; implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness.	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
Timeframe	<input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
July 1, 2021 - June 30, 2024	<input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
Entities with Lead Responsibilities	<input type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	<input type="checkbox"/> 6. Increasing successful placements from street outreach.
Reduce the # of persons who become homeless for the first time by 208 individuals (or a 10% reduction from the CY2020 baseline of 2081), benchmark target: 1873; For Black or African American homeless population, reduce the # of persons who become homeless for the first time by 40 (or a 10% decrease from the CY2020 baseline of 395); benchmark target: 355	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
improve exits from interim shelter, emphasize housing focused case management services; increase housing resources and improve connections between shelter programs and housing resources.	
Timeframe	
July 1, 2021 - June 30, 2024	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
Increase the # of persons exiting homelessness into permanent housing by 178 individuals (or a 15% increase from the CY2020 baseline of 1185), benchmark target: 1363. For the Asian homeless population, increase the # of persons who exit homelessness to permanent housing by 11 individuals (% increase not available); benchmark target: 11. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 10 individuals (% increase not available); benchmark target: 40	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation; improve representation of underserved populations within all systems in an effort to improve access, delivery, and participation in service programs; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; explore shared housing options to increase affordability for households moving to permanent housing. The City of Fresno established the Homeless Assistance Response Team (HART) in January 2022, a multi-departmental, cross-sector collaboration providing a humane response to encampments throughout the city. Since those living in encampments are most at risk due to the compounding of negative factors, resolving encampments is HART's top priority. The encampment resolution process that serves people living in encampments begins with seven to thirty days of street outreach, during which time, services and housing are offered.</p>	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<p>Timeframe</p>	
<p>July 1, 2021 - June 30, 2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera</p>	
<p>Measurable Targets</p> <p>Reduce the average length of time (in # of days) persons remain homeless by 8 days (or a 10% decrease from the CY2020 baseline of 84 days), benchmark target: 76 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 15% of the CY2020 baseline of 93), benchmark: 87 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 16 days (or 15% of the CY2020 baseline of 105 days, benchmark target: 89 days</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<p>Improve the quality of exits from programs; increase access to continued services such as case management and make available other subsidies. Examine diversion strategies and meaningful placement, improve the continuation of services once placed to assure success. Increase funding for rapid rehousing and potentially offer longer periods of assistance to improve housing retention, increase focus and support for employment and other income increases as a means to maintain housing stability.</p>	
Timeframe	
July 1, 2021 - June 30, 2024	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
<p>Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 2% (or a 17% decrease from the CY2020 baseline of 12%), benchmark target: 10%. For the Black or African population, reduce the % of people who return to homelessness by 3% (or a 23% decrease from CY2020 baseline of 13%), benchmark target: 10%; for the American Indian or Alaska Native population, reduce the % of people who return to homelessness by 4%, (or a 29% decrease from the CY2020 baseline of 14%, benchmark target: 10%.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	
<p>Streamline admissions and review low barrier policies for emergency shelter and permanent housing programs to ensure alignment with Housing First; expand street outreach services and identify creative approaches for locating people not connected to services; improve resources to help households locate housing units in the community. The City's HART program incorporates street outreach service providers with lived experiences and representatives from underserved populations. The HART program provides compassionate, responsive, lawful, and effective outreach to connect unhoused persons and families with permanent housing and promptly resolve the quality-of-life issues affecting residents and businesses.</p>	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Timeframe	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
July 1, 2021 - June 30, 2024	<input type="checkbox"/> 6. Increasing successful placements from street outreach.
Entities with Lead Responsibilities	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
<p>Increase the number of successful placements from street outreach by 5 individuals (or a 5% increase from the CY2020 baseline of 99), benchmark target: 104. For Asian population, increase the # of people successfully placed from street outreach by 4 (increase as percentage change from CY2020 baseline not available), benchmark target: 4; for American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 9 (increase as percentage change from CY2020 baseline not available), benchmark target: 9; for Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 1 (increase as percentage change from CY2020 baseline not available)benchmark target: 1</p>	

Table 6. Funding Plans

Activity to be funded by HHAP 3 <i>(Choose from drop down opt ons)</i>	Eligible Use Categories Used to Fund Activity										Total Funds Requested:	Description of Activity
	1. Rapid rehousing	2. Operating subsidies	3. Street outreach	4. Services coordination	5. Systems support	6. Delivery of permanent housing	7. Prevention and diversion	8. Interim sheltering (new and existing)	9. Shelter improvements to lower barriers and increase privacy	10. Administrative (up to 7%)		
Non-Congregate Shelter/ Interim Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,122,178.50	\$ -	\$ -	\$ 3,122,178.50	12 months of Triage Center emergency shelter services (64 bed capacity); 12 months of Bridge Housing services (33 bed capacity); 36 months of Triage Center emergency shelter services in Madera County (7 bed capacity); 24 months of Youth Bridge Housing (12 bed capacity)
Diversion and Homelessness Prevention	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 402,000.00	\$ -	\$ -	\$ -	\$ 402,000.00	12 months of Diversion services (300 individuals served annually)
Rental Assistance	\$ 2,192,755.96	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,192,755.96	24 months of Rapid Rehousing services (60 individuals served annually); 24 months of Youth Rapid Rehousing (11 clients served annually)
Outreach and Engagement	\$ -	\$ -	\$ 542,451.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 542,451.00	Street outreach services to engage and provide services to unsheltered individuals and families
Administrative Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 471,136.54	\$ 471,136.54	Grant administration and oversight of subrecipient service agreements
Totals:	\$ 2,192,755.96	\$ -	\$ 542,451.00	\$ -	\$ -	\$ -	\$ 402,000.00	\$ 3,122,178.50	\$ -	\$ 471,136.54	\$ 6,730,522.00	

Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis

The gap assessment identified an ongoing need for interim shelter beds, street outreach services, rapid rehousing rental assistance, and homelessness prevention and diversion services. HHAP-3 funding will support the following services for those experiencing or at-risk of homelessness across the region: street outreach to engage and provide services to unsheltered individuals and families, rapid rehousing services to provide medium-term rental assistance and housing case management, landlord engagement services to expand available housing inventory, Triage Centers to provide emergency shelter and intensive case management, Bridge housing to provide interim housing for households awaiting placement in permanent housing, diversion services to quickly connect households seeking shelter services with permanent housing and avoid entering homelessness, and services tailored to homeless youth ages 18 - 24, including youth-targeted Bridge housing and rapid rehousing for housing relocation and stabilization services.

Table 7. Demonstrated Need for Non Congregate Shelter/Interim Housing

Breakdown of Demonstrated Need	
# of available shelter beds	1449
# of people experiencing unsheltered homelessness in the homeless point-in-time count	2681
Shelter vacancy rate (%) in the summer months	11%
Shelter vacancy rate (%) in the winter months	8%
% of exits from emergency shelters to permanent housing solutions	27%
Describe plan to connect residents to permanent housing.	
<p>The jurisdictional partners have committed to providing ongoing support for service-rich, housing-focused, emergency shelter services intended to stabilize those exiting unsheltered homelessness and quickly connect them with permanent housing. Outreach services will be expanded in order to reach additional unsheltered homeless populations, particularly those in rural communities to connect them with services and resources intended to facilitate connection to permanent housing. Tenant- and site-based Rapid Rehousing programs will receive continued funding to support exits from interim shelter to permanent housing. The community's successful Diversion program will also receive continued support to divert those seeking emergency shelter from the homeless response system to permanent housing and to quickly connect those already in emergency shelter with permanent housing.</p>	

Table 8. Budget Template



California Interagency Council on Homelessness

HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) - Round 3 BUDGET TEMPLATE

APPLICANT INFORMATION

CoC / Large City / County Name:

Fresno Madera Continuum of Care (CA-514)/County of Fresno
County of Fresno

Applying Jointly? Y/N

Y
\$ 6,730,522.00

Administrative Entity Name:

Total Allocation

HHAP FUNDING EXPENDITURE PLAN

ELIGIBLE USE CATEGORY	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ -	\$ 898,774.50	\$ 898,774.50	\$ -	\$ 58,680.46	\$ 1,856,229.46	\$ 898,774.50	\$ 957,454.96
<i>Rapid rehousing: youth set-aside</i>	\$ -	\$ -	\$ 168,263.25	\$ 168,263.25	\$ -	\$ 336,526.50	\$ 84,131.63	\$ 252,394.87
Operating subsidies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Operating subsidies: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street outreach	\$ -	\$ -	\$ -	\$ 542,451.00	\$ -	\$ 542,451.00	\$ -	\$ 542,451.00
<i>Street outreach: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Services coordination: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems support	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Systems support: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Delivery of permanent housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Delivery of permanent housing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prevention and shelter diversion	\$ -	\$ -	\$ 402,000.00	\$ -	\$ -	\$ 402,000.00	\$ -	\$ 402,000.00
<i>Prevention and shelter diversion: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interim sheltering	\$ -	\$ 637,362.00	\$ 1,948,290.00	\$ 100,000.00	\$ 100,000.00	\$ 2,785,652.00	\$ 497,808.60	\$ 2,287,843.40
<i>Interim sheltering: youth set-aside</i>	\$ -	\$ -	\$ 168,263.25	\$ 168,263.25	\$ -	\$ 336,526.50	\$ 84,131.63	\$ 252,394.87
Shelter improvements to lower barriers and increase privacy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Shelter improvements: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ -	\$ -	\$ 235,568.27	\$ 235,568.27	\$ -	\$ 471,136.54	\$ 117,784.14	\$ 353,352.40
TOTAL FUNDING ALLOCATION						\$ 6,057,469.00	\$ 1,514,367.24	\$ 4,543,101.76
YOUTH SET-ASIDE (AT LEAST 10%)						TOTAL		
Youth Set-Aside (at least 10%)	\$ -	\$ -	\$ 336,526.50	\$ 336,526.50	\$ -	\$ 673,053.00	\$ 168,263.26	\$ 504,789.74

COMMENTS: